



# **The Colombo Plan**

**Annual Report  
2009 / 2010**

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# Some Highlights of 2009 / 2010



The Colombo Plan celebrated its 58th Anniversary, 1 July 2009



The Colombo Plan Desk Officers Meeting in Colombo, 12 August 2009



The Advisory Committee of Eminent Persons gathered in Colombo to discuss the strategic future of the Colombo Plan, 28 October 2009



Relocation of the Secretariat to 31, Wijerama Mawatha, Colombo 7, 10 November 2009



# Some Highlights of 2009 / 2010



Opening of the Colombo Plan Library, 20 January 2010

H.E. Patricia A. Butenis, US Ambassador assumed the Presidency of the Council, 20 November 2009



42nd CCM hosted by the Government of India, 10 February 2010



"A Legacy of Excellence: The Story of the Colombo Plan" was launched, 10 February 2010



Anti-drug Campaign on the International Day Against Illicit Drugs and Trafficking, 26 June 2010

# Introduction

The year 2009 / 2010 saw a steady expansion of the programme activities of the Colombo Plan. Not only was there a significant increase in the areas covered, but also there were upsurge in the collaborations with other institutes and organisations. The year under review also saw several new initiatives such as empowerment of women, preventive drug education in Afghanistan and law enforcement training, just to name a few.

One of the most significant events during the year was the anti-drug campaign organised to commemorate the International Day Against Illicit Drugs and Trafficking on 26 June 2010. This is the first time that the Colombo Plan has organised such a campaign of this nature, in collaboration with the National Dangerous Drugs Control Board, Sri Lanka, to raise public awareness, especially among the youths on the harm that narcotic drugs bring to their health and their lives. There were over 2000 participants from schools, law enforcement agencies, drug treatment and rehabilitation centres, NGOs and interested individuals who participated in the rally and the free musical concert at the Sugathadasa Stadium.

The Secretariat for the first time produced a Coffee Table Book Titled “A Legacy of Excellence: The Story of the Colombo Plan”. The Book traces the history and the achievements of the Colombo Plan over the almost six decades. It also pays tribute to all those who have contributed to the successes of the organisation.

During the year, the long required new office premise for the Secretariat became a reality. With the shift to a new premise, the CPS also opened up its library to the public. It has a unique set of Colombo Plan publications dating back to 1950, which is not available elsewhere in the world.

The special characteristic of the Colombo Plan is that, it is able to stay relevant to the changing needs of member countries over the past 59 years. To this effect, the Advisory Committee of Eminent Persons met in Colombo from 26 - 29 October 2009, to discuss the strategic future directions of the Colombo Plan for it to continue its important mission.

For the first time in the Colombo Plan history, the United States of America assumed the Presidency of the Colombo Plan during the fiscal year 2009 / 2010. H.E. Patricia A. Butenis, US Ambassador to Sri Lanka and the Maldives assumed duty as the 63rd Council President on 20 November 2009.

Several improvements were also undertaken in the organisation structure and work processes at the Secretariat which substantially increased efficiency, both in terms of costs as well as content and quality of its programmes. Details of individual programme activities are covered in their respective Chapters.

# Chapter 1

## Consultative Committee Meeting

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# Chapter 1

## Consultative Committee Meeting



*Lighting the oil lamp by: H. E. Patricia A. Butenis, President, Colombo Plan Council and the US Ambassador to SL and the Maldives; Hon. Pranab Mukherjee, Finance Minister of India; Shri Ashok Chawla, Finance Secretary, India; Dato' Patricia Y. M. Chia, Secretary-General and Ms. L. M. Vas, Additional Finance Secretary of India*

***For the 42nd Consultative Committee Meeting, a group of 94 Senior Officials from 24 member countries gathered in New Delhi, India from 10 - 11 February 2010. Their main task was to exchange views on current development challenges, to review the work and impact of the Colombo Plan and also to give timely recommendations and strategic directions to the organisation. To date, it was the best attended CCM since the restructuring of the Colombo Plan in 1995.***

***The Government of India, for the third time, hosted the 42nd Meeting of the Consultative Committee (CCM). The Consultative Committee is the highest review and policy making body of the Colombo Plan. India had hosted two earlier CCMs in 1953 and 1972.***

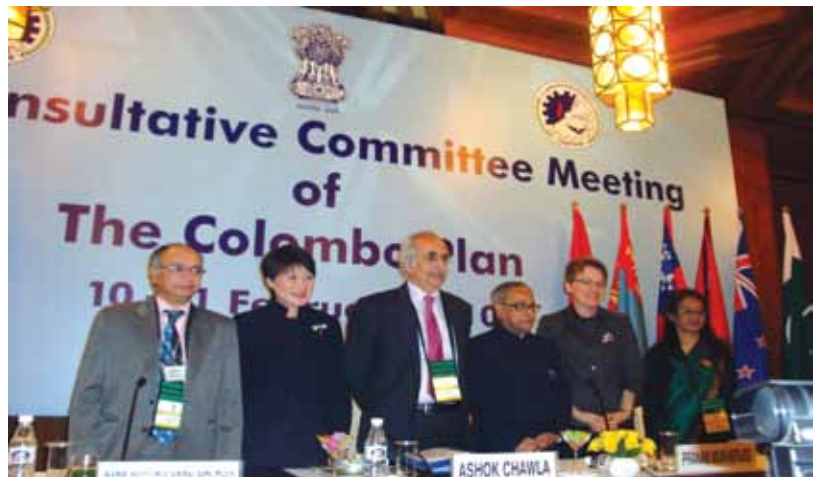
Hon. Pranab Mukherjee, Finance Minister, India, officially inaugurated the CCM on Wednesday, 10 February 2010. While delivering his opening remarks, Hon. Minister highlighted that as a founder member, India had always taken a lead to promote the cause of collective self-reliance among the Colombo Plan member countries and would continue to extend its whole-hearted support to the organisation. He also highlighted on the need for effective public-private partnerships (PPP), without which a country cannot sustain a high growth rate. He further added that for the PPP initiative to succeed, it would be necessary to remove prevailing constraints in the form of policy and regulatory gaps, inadequate of long-term finance, management capacity and inadequate bankable infrastructure projects. India is prepared to share its experience and best practices and learn from the experiences of other Colombo Plan partners.

During this auspicious occasion, the Hon. Minister also launched the Colombo Plan Coffee Table Book titled 'A



Legacy of Excellence: The Story of the Colombo Plan'. This book documented how the Colombo Plan has assisted the development of member countries, while paying tribute to all who have contributed to the Colombo Plan to become what it is today. The CCM commended the efforts of the Colombo Plan Secretariat for producing a book of this nature for the first time.

The 42nd CCM was led under the chairmanship of Shri Ashok Chawla, Finance Secretary and Ms. L. M. Vas, Additional Finance Secretary as Deputy Chair with Dr. Alok Sheel, Joint Secretary, as the Secretary-General of the 42nd CCM.



From left: Dr. Alok Sheel, Secretary-General of the 42nd CCM; Dato' Patricia Y. M Chia; Shri Ashok Chawla; Hon. Pranab Mukherjee; H.E. Patricia A. Butenis and Ms. L. M. Vas



Launching of the Colombo Plan commemorative Book "A Legacy of Excellence – the Story of the Colombo Plan" by Honourable Pranab Mukherjee, Finance Minister



Delegates of member countries and observers of the 42nd CCM

## Review of the Colombo Plan Activities

### i. Annual Reports of the Colombo Plan for 2007 / 2008 & 2008 / 2009

The Consultative Committee expressed its sincere appreciation to the Colombo Plan Secretariat for its contributions towards the socio-economic development of the Asia-Pacific region through its many training programmes and activities. The Committee considered and unanimously approved the Annual Reports of the Colombo Plan for 2007 / 2008 and 2008 / 2009.

### ii. Annual Work Plan of the Colombo Plan 2010

The Consultative Committee noted with appreciation the new initiatives of the Colombo Plan Secretariat for 2010. The Committee was also highly encouraged by the efforts made by the Colombo Plan Secretariat in addressing the emerging needs of member countries. The Consultative Committee approved the Annual Work Plan of the Colombo Plan 2010 and looked forward for the successful implementation of the proposed activities.

### iii. Report and Recommendations of the First Meeting of the Colombo Plan Advisory Committee of Eminent Persons, 28 – 30 October 2009

The Meeting approved the Report in principle, along with the comments communicated by various members, with the provision that further discussions would be held at the Council on specific recommendations.

### iv. Annual Reports of the Governing Board of the Colombo Plan Staff College for Technician Education for 2007 / 2008 & 2008 / 2009

The Consultative Committee considered and adopted the reports with appreciation for the contribution of the Governing Board of the Colombo Plan Staff College for Technician Education for 2007 / 2008 and 2008 / 2009.

## Pledges of Voluntary Funds / Technical Cooperation Programmes

During the 42nd CCM, the following pledges were made:

India would increase the number of training slots from 60 to 90 under the India Millennium Development Scheme, bringing the total to 500 for the Colombo Plan member countries. For Bhutan, India informed that Colombo Plan lecturers on deputation to various institutes in Bhutan would be increased from 13 to 30 for the next financial year. India also offered to work with the Colombo Plan Secretariat in the field of financial market management and regulation. India highlighted the need for assimilating various initiatives both at bilateral and multilateral levels under one umbrella.

The United States pledged a total of USD 12 million for the Colombo Plan Drug Advisory Programme to strengthen institutional capacities of the member states in the area of drug demand reduction, prevention and treatment.

A number of member countries namely, Australia, Indonesia, Iran, Malaysia, Maldives, Philippines, Singapore, Thailand and Vietnam also pledged their support to the Colombo Plan during their respective country presentations. This support was in the form of co-hosting of the Colombo Plan programmes and activities, full sponsorship of Colombo Plan participants and secondment of officers to serve in the Secretariat.

## Special Issue: Public-Private Partnership: Indian Experience in Structuring, Implementation and Financing

On the theme of the 42nd Consultative Committee Meeting a detailed presentation was made by Mr. Govind Mohan, Joint Secretary, Ministry of Finance, Government of India. The Consultative Committee

appreciated the efforts of the delegation of India in presenting a comprehensive and informative background paper on Public-Private Partnership: Indian Experience in Structuring, Implementation and Financing. The Committee conveyed its special thanks to Mr. Govind Mohan for his comprehensive presentation.

## Statements by Observers

Mr. Mohammed Yahya Maroofi, the Secretary-General of Economic Cooperation Organisation (ECO), elaborated on the cooperation between the ECO and the Colombo Plan. He expressed his delight at the success of the Colombo Plan in its 60 years of operation. He welcomed the efforts made by the Colombo Plan in the socio-economic development of the member countries. He also stated that ECO would like to have closer integration with the Colombo Plan in areas of mutual interest.

Other observers were from the Kingdom of Cambodia, European Union, France, Germany, Italy, Kuwait, Russia, Kingdom of Saudi Arabia, Islamic Development Bank and the United Nations Office on Drugs and Crimes.

## Country Presentations of Technical Cooperation with the Colombo Plan

23 member countries, Afghanistan, Australia, Bangladesh, Bhutan, Brunei Darussalam, Fiji, Indonesia, Iran, Japan, Korea, Lao PDR, Malaysia, Maldives, Myanmar, Nepal, Pakistan, Papua New Guinea, Philippines, Singapore, Sri Lanka, Thailand, the USA and Vietnam, presented their technical cooperation programmes with the Colombo Plan. A number of countries including Australia, Indonesia, Iran, Malaysia, Maldives, Philippines, Singapore, Thailand, the USA and Vietnam used their country presentation to communicate their on-going voluntary contributions that support the Colombo Plan activities. Their presentations were included as part of the Annexes to the 42nd CCM Report.



*Delegates from observing countries and international organisations*





### **Date and Venue of the Next Consultative Committee Meeting**

The Consultative Committee accepted with appreciation the gracious offer of the Government of Indonesia conveyed by the Deputy Chair of the CCM, Mr. Ronald P. Manik, to host the 43rd Consultative Committee Meeting in 2012.

### **Concluding Session**

The Alternate Chairperson, Ms. L. M. Vas, Additional Secretary, Ministry of Finance, Government of India, in her closing statement expressed her thanks to the distinguished delegates and observers for their excellent contributions which led to the successful conclusion of the deliberations. The Deputy Chairperson on behalf of all delegates and observers thanked the Government of India for its gracious hospitality.

The Consultative Committee expressed its deep appreciation for the excellent arrangements and for the generous hospitality extended by the Government of India. It also appreciated the outstanding services provided by the 42nd CCM Secretariat under the direction of Dr. Alok Sheel and the invaluable support provided by the Colombo Plan Secretariat under the able leadership of the Dato' Patricia Y. M. Chia, Secretary-General of the Colombo Plan Secretariat.

# Chapter 2

## The Council

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## Chapter 2

# The Council

***The Colombo Plan Council convenes quarterly meetings to discuss all matters relating to technical co-operation and activities of the Colombo Plan. The Council is also responsible to ensure the smooth implementation of the Consultative Committee's decisions. The Council Meetings are attended by representatives of all member governments, particularly those with missions in Colombo and those which are accredited to Sri Lanka.***



By tradition, the President of the Council is elected from among member countries, on an alphabetical rotational basis for one year. The tenure of the 62nd President, H.E. Thinakorn Kanasuta, Ambassador of the Royal Thai Government in Sri Lanka was from November 2008 to November 2009.

*H.E. Thinakorn Kanasuta, Ambassador of the Royal Thai Government*

The 266th Council session on 19 November 2009, unanimously elected H.E. Patricia A. Butenis, Ambassador of the United States of America to Sri Lanka and the Maldives as its 63rd President for the FY 2009 / 2010. She chaired the 268th Council session on 13 May 2010 and two Standing Committee Meeting of Administrative and Financial Matters on 8 January 2010 and 16 June 2010. H.E. Butenis, as Council President, also attended the 42nd Consultative Committee Meeting in India in February 2010.



*H.E. Patricia A. Butenis, Ambassador of the United States of America to Sri Lanka and the Maldives*

## Standing Committee on Administrative and Financial Matters 2009 / 2010

At its 266th Session, the Council decided that its Standing Committee on Administrative and Financial Matters for FY 2009 / 2010 would comprise the following member countries: USA (Chairperson), Australia, Thailand, Bangladesh, Pakistan and Indonesia.

The first meeting of the Standing Committee for 2010 was convened on 8 January 2010 to discuss the Report and Recommendations of the Advisory Committee of Eminent Persons. The meeting agreed to obtain the written comments from the respective capitals on the recommendations of the Report to be further discussed at the Council meeting.

The second meeting was held on 16 June 2010 to discuss the proposed 15% increase in the salary scale of the Colombo Plan local staff. A unanimous agreement was reached with the final approval by the Council.

## Major Decisions of the Council



## Annual Work Plan 2010

The Colombo Plan Secretariat was highly motivated by the overall success of its programme implementation in 2009. In addition to the findings of the Needs Assessment Survey conducted in 2007, member countries highlighted their current training needs at the Focal Point Desk Officers Meeting held from 12 – 13 August 2009. Among the training needs identified for the Programme for Public Administration were the e-governance, benchmarking/balance score card and sharing best practices, decentralization and

effective public delivery system while climate change and awareness on the carbon trading were the most important areas identified for the Programme on Environment. In Private Sector Development, the most important areas identified were liberalization, SMEs development, productivity, competitiveness and cost effectiveness and engineering. Taking into consideration all these needs, the Secretariat prepared its Annual Work Plan 2010, which was approved by the Council on 20 January 2010.

### Report and Recommendations of the First Meeting of the Advisory Committee of Eminent Persons

The Council was heavily engaged in discussions on the Report and Recommendations of the First Meeting of the Advisory Committee of Eminent Persons in order to reach a decision on its recommendations which would then be tabled for approval at the 42nd CCM. After lengthy discussions and much deliberation, the Council, with written comments from their capitals, agreed to table the Report at the 42nd CCM for approval.

“The fundamental questions of relevance will continue to be asked not by the Colombo Plan but even the UN, as international cooperation and emerging global issues evolve” said Dr. Kim Hak-Su, former Executive Secretary of the UNESCAP and the first Secretary-General of the Colombo Plan Secretariat who was instrumental in its restructuring and revitalization.”

Colombo 3



Colombo 7

### Relocation of the Secretariat

Since 2007, the CPS had scaled up its activities. Hence, there was a necessity for the Secretariat to seek new office premise to accommodate the additional programme staff and for the establishment of the library. The Council, discussed in detail the proposal by the Secretariat to relocate and with the agreement of the host Government of Sri Lanka, approved the Secretariat’s recommendation to relocate to No.31, Wijerama Mawatha, Colombo 7. In this regard, the Government of Sri Lanka also agreed to resume the provision of 50% rental for the new office premise, compared to the previously provided 30% for the former office.



THE COLOMBO PLAN



## Representatives

The following new representatives were welcomed to the Council during 2009 / 2010: H.E. Patricia A. Butenis (USA); H.E. Savenaca Kaunisela (Fiji); H.E. Choi Ki-chul (Republic of Korea); H.E. Tarcisius A. Eri (Papua New Guinea); H.E. Sushil Chandra Amatya (Nepal); Mr. Kenneth Kero-Mentz (USA); Ms. MiSeol Park (Republic of Korea); Ms. Mariam Saeed (Pakistan); Ms. Manisha Gunasekera, Ms. Yasoja Gunasekera and Ms. Menaka Rajaguru (Sri Lanka); Ms. Sandra Pathiravitane (USA); Mr. Sudhaker Shukla (India); Mr. Albert Abdi (Indonesia) and Mr. Nguyen Cuu Duc, Mr. Mohd Khuzaidi bin Harun and Mr. Ibrahim bin Abdullah (Colombo Plan Secretariat).

The Council also expressed its appreciation for the services rendered by the following Council representatives who left the Council on completion of their tenure of office: H.E. Durga Prasad Bhattarai (Nepal); H.E. Shaheen A. Gilani and Dr. Fazal-ur-Rahman Kazi (Pakistan); Mr. A. Sooriyagoda (Sri Lanka) and Mr. Mohd Khuzaidi bin Harun (Colombo Plan Secretariat).



*Council in session*





# Chapter 3

## The Secretariat

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## Chapter 3

# The Secretariat



*Dato' Patricia Yoon-Moi Chia*

***The Secretariat is the implementing arm of the organisation, which is responsible for the effective administration and implementation of all the activities of the organisation. During the fiscal year 2009 / 2010, Dato' Patricia Yoon-Moi Chia, continued her leadership of the organisation.***

A significant feature of the Colombo Plan is that the start of its fiscal year coincides with its founding day. Hence, the new fiscal year always begins with the Colombo Plan Anniversary celebration on 1 July. A cocktail reception marking the 58th Anniversary of the Colombo Plan was held on 3 July 2009, with the Deputy Foreign Minister, Sri Lanka, Hon. Hussein Bhaila, as the Chief Guest.

To stay relevant to the changing needs of member countries, the Colombo Plan has to exercise flexibility in a fast-changing world. To do this, new strategies and approaches need to be introduced from time to time. The Advisory Committee of Eminent Persons Group which met in Colombo from 28 - 30 October 2009, reviewed the current activities of the organisation and made several strategic recommendations for its future.

In order to strengthen cooperation with member countries and partner agencies, the Secretariat signed several Memoranda of Understanding with

the Southeast Asian Fisheries Development Centre (SEAFDEC), International Islamic University of Malaysia (IIUM); Indian Ocean Rim Association for Regional Cooperation – Regional Centre for Science & Technology Transfer (RCSTT), Organisation for Investment Economic and Technical Assistance of Iran (OIETAI) and Southeast Asian Ministers of Education Organisation Regional Centre for Education in Science and Mathematics (SEAMEO RECSAM) Malaysia.

The Secretariat also embarked on raising the profile of the Colombo Plan through bilateral discussions with the Kingdom of Saudi Arabia, Republic of China, South Africa, Russia, Kuwait and UAE.

During the period under review, the Secretariat serviced four Meetings of the Council and two Meetings of the Standing Committee on Administrative and Financial Matters. It also provided advisory services and administrative support to the Government of India for the hosting of the 42nd Consultative Committee Meeting from 10 – 11 February 2010.

## Donor Support

The many events and initiatives implemented by the Secretariat would not have been possible without the generous contributions of donors.

During the FY 2009 / 2010, the United States of America contributed US\$ 12,536,011 to the Drug Advisory Programme (DAP) for its regional activities as well as activities related to the special demand reduction programme in Afghanistan. The DAP was also supported by 12 other member countries.

The Programme for Private Sector Development received US\$ 16,586 from the Government of Korea and the Programme for Public Administration and Environment was supported by a US\$ 50,000 contribution from the Government of Indonesia and US\$ 42,939 contribution by the OPEC Fund for International Development (OFID).

Member countries, namely, Pakistan, India, Iran, Malaysia and Singapore continued to provide in-kind contributions amounting to about US\$ 1.8 million by co-hosting programme activities in their training institutions and agencies and the voluntary secondment of officers to serve the Secretariat. Indonesia joined these member countries to co-host

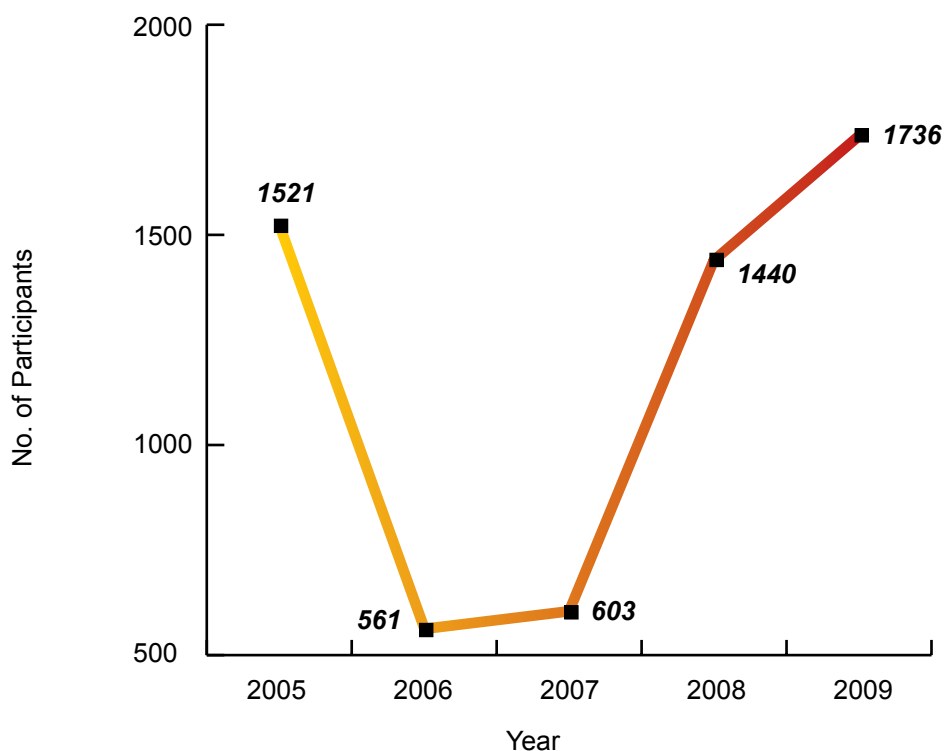
the first of three joint programmes with the Colombo Plan in May 2010.

## Programmes and Activities

During the year under review, a total of 57 programme activities were implemented. There were 30 for DAP, nine for PPSD and seventeen for PPA / Env and one Long-Term Scholarship Programme. The total number of beneficiaries was 1,918. Of this total, 1,564 were for DAP, 176 for PPSD, 175 for PPA / Env and four long-term scholars.

In August 2009, the Secretariat, invited all Colombo Plan Desk Officers to Colombo for the first time, to provide them with an in-depth understanding of its strategies and activities. This not only paved the way to strengthen the linkages between Colombo Plan and focal points in member countries, but also gave an opportunity for the Secretariat to find out their training needs.

The following graph shows the number of beneficiaries of the Colombo Plan, from 2005 to 2009. For 2009 / 2010, there was an increase of 20% in the number of participants compared with 2008 / 2009.



The Secretary-General was invited as one of the Guest Speakers at the Sri Lanka-China Business Forum on 25 September 2009, where she addressed the gathering on “China’s Economic Development and the Lessons that could be learnt.” This was one of the events organised to celebrate the National Day of the People’s Republic of China on 10 October 2010. She referenced China’s economic development strategies with the Malaysian experience and highlighted the measures which could also benefit Sri Lanka.

To help in the dissemination drug abuse prevention messages, the Secretary-General was invited to speak to the students of the Elizabeth Moir School

on 8 October 2009. Due to the increasing profile of the Colombo Plan in the eyes of the general public in Sri Lanka, the Secretary-General was invited to participate in a television interview with Bench Mark, which was telecasted by the local television station on 14 October 2009. She gave a description of the “New” Colombo Plan activities, and how it continues to contribute towards the capacity building of the member countries in the Asia-Pacific. Subsequently, this interview was also featured in the LMD – The Voice of Business magazine in December 2009, highlighting the need for human resource development and to internationalise the workforce in Sri Lanka in terms of language proficiency, productivity and workforce culture in order to increase competitiveness.

### New Library at the Secretariat

Amidst all its programme activities, the Secretariat relocated its office to a beautiful 92-year old heritage bungalow at No.31, Wijerama Mawatha, Colombo 7.

With this shift, the Secretariat was able to open up its library to the public in January 2010. This library has the distinction of being a depository of all Colombo Plan documents and publications. The Colombo Plan Library has in its collection, a unique and complete set of all Colombo Plan publications and reports of historical value, dating from 1950, which is not available anywhere else in the world. In addition, it also includes publications of other international, regional organisations on various subject matter, such as economics, statistics, social science, management, illicit drugs, health, drug demand reduction, agriculture, literature and also general information on member countries. Current periodicals and journals on development as well as local news papers are also available. The library services are provided free-of-charge.

The Colombo Plan issued an open invitation to all schools through the Ministry of Education, Sri Lanka, to visit the Colombo Plan Library. In response, the first batch of 25 students from Thurstan College, Colombo visited the Colombo Plan office and library on 15 June 2010.



*Study visit by students, 15 June 2010*

An education documentary of 24 minutes duration was produced with the cooperation of the National Institute of Education, Sri Lanka in June 2010. This documentary was produced to highlight the achievements and current activities of the Colombo Plan. It was broadcasted over prime time by the local television station, ITN, on the occasion of the 59th Anniversary celebration of the Colombo Plan on July 2010.



### In-house Training

The Secretariat also continued to conduct in-house training for its staff with the aim to provide them with technical and life skills, which would upgrade their competencies and efficiency. A Staff Retreat was held in Wadduwa, from 22 - 23 August 2009. The two SOPs for programme management and Admin / Finance were revised and updated. Ms Devika Karunaratne, Programme Officer for PPSD was sent for training in Project Management in Colombo, in June 2010.



## Staff Retreat

### Internship at the Secretariat

With the aim to provide training to the young aspiring professionals, the Colombo Plan opened its doors to welcome interns for attachment training. This initiative began with the first intern from Korea, Ms. Do Kyoung Yeon, a graduate student in the Faculty of Social Welfare, Ewha Woman's University, Seoul, who completed her three-month internship from 1 March - 31 May 2010 in the Drug Advisory



Ms. Do Kyoung Yeon



Programme. During her internship, Do attended two DAP training programmes in the Maldives, on TOT on Preventive Drug Education and Training of Treatment Practitioners and Allied Health Workers on Co-occurring Disorders. Subsequently, she did a one-month practicum at a local treatment centre run by a NGO recommended by the Colombo Plan.



*Ms. Yan Ting Lye*

The second intern, a second year undergraduate in the field of Neuroscience and Business Administration, University of Southern California, Ms. Yan Ting Lye from Malaysia, began her two-month internship on 21 June 2010, to coincide with her summer vacation. Her aim was to gain exposure in the field of international cooperation, with specific interest in the field of drug treatment and private sector development.

## Staff of the Colombo Plan Secretariat

Members of the staff who served the Secretariat during 2009 / 2010 were as given below:

### International

<b>Secretary-General</b>	Dato' Patricia Yoon-Moi Chia (Malaysia)
<b>Director, Drug Advisory Programme</b>	Mr. Nguyen Cuu Duc (Vietnam)
<b>Director, Programme for Public Administration / Environment</b>	Mr. Mohd Khuzaidi bin Harun (Malaysia)
<b>Director, Programme for Private Sector Development</b>	Mr. Ibrahim bin Abdullah (Malaysia)
<b>Special Officer</b>	Mr. Rudy Kurniady (Indonesia) (from 1 April 2010)
<b>Drug Advisory Programme The ACCE Team</b>	Mr. Tay Bian How (Malaysia)
	Mr. Ibrahim Salim (Singapore)
	Mr. Fadlan Kayong (Singapore) (Reassigned as Senior Advisor to Colombo Plan DDR Programme in Afghanistan from 12 April 2010)
	Ms. Susmitha Benerjee (India)

**Programme Officers****Drug Advisory Programme**

Mr. M.R. Francis (India)

Mr. Thomas T. Scaria (India)

Ms Baby Pricilla Herrera (Philippines) (1 July – 17 December 2009)

Ms C. Princess Beula (India) (15 November 2009- April 2010)

**National****Programme Officers****Drug Advisory Programme**

Mr. Charith Suranga

Mr. Nirosch Goonasekera (Junior Programme Officer)

Ms. Shamila Sathiyaseelan (Junior Programme Officer)

**Programme for Private Sector Development**

Ms. Devika Karunaratne

**Programme for Public Administration / Environment**

Ms. Savini Sirikumara

**Administrative Officer**

Ms. Sachitha Withanage (until 9 April 2010)

**Finance & Accounts Officer**

Ms. Nilakshi Weerasekera

**Assistant Accountant**

Mr. Mahinda Gunaratne

**Network Systems Administrator**

Mr. Kishan Peiris

**Graphic Designer**

Ms. Nimalka De Silva

**Librarian**

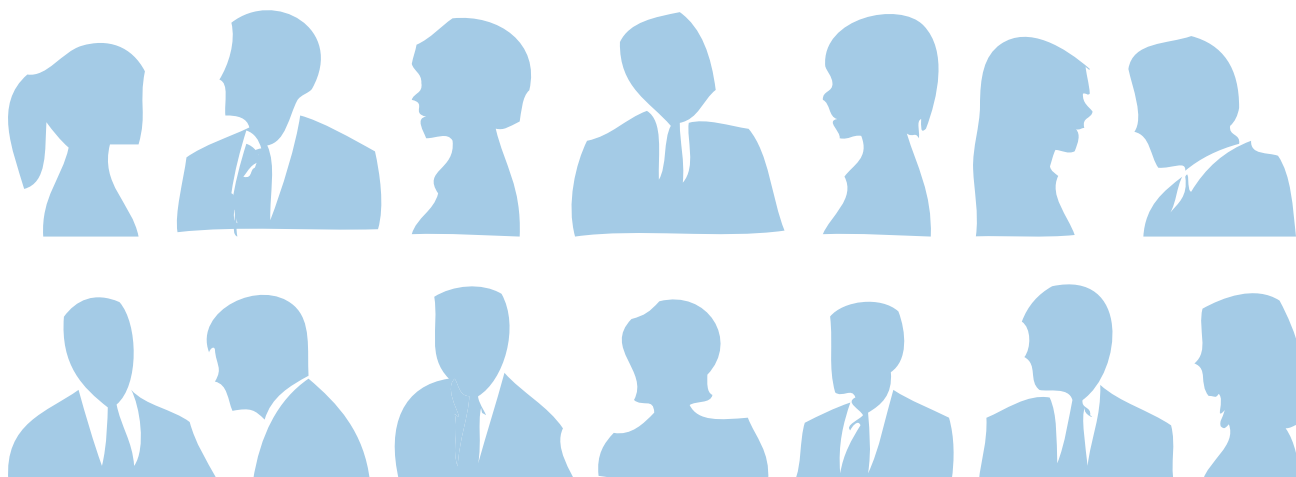
Ms. Soma De Silva

**Executive Assistant to Secretary-General**

Ms. Chamari Welivita

**Support staff**

7





*The Colombo Plan Management and Staff 2009*

# Chapter 4

## Programme for Public Administration / Environment

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# Chapter 4

## Programme for Public Administration / Environment

### Overview

***Following the revitalization of the Colombo Plan's structure and areas of focus, the Programme for Public Administration (PPA) was established in 1995. Its main objective is to develop human capital in the public sector of the developing member countries (DMCs), by conducting capacity building training programmes.***

In response to the critical need for sustainable environment and to mitigate its global impact, the Colombo Plan established the Programme for Environment in October 2005, with funding from the Royal Thai Government for a 3-year period, from 2005 – 2007. The subjects covered included climate change, environmental planning, air pollution management and industrial ecology. Subsequently, this programme was merged with the PPA / Env in 2007.

In the spirit of South-south Cooperation, the PPA / Env established strong partnerships with several centres of excellence and agencies in member countries as well as intergovernmental organisations to deliver relevant and up-to-date training programmes on critical issues of development and management needed by the member countries. The PPA / Env target beneficiaries are mid to senior level public officials, many of whom hold key positions in both public and private sectors in their respective countries.

Together with the support of member countries, the PPA / Env could deliver its training and capacity building programmes and granted more than 1,691 beneficiaries from developing Colombo Plan member countries since its establishment.

The PPA / Env continues to provide its relevance based on the following strategies and future direction as contained in the Colombo Plan Strategic Vision 2025:

- > ***To develop a cadre of strong leaders among public officials who will become core change agents in their home countries***
- > ***To build capacity in poverty alleviation***
- > ***To build capacity in the area of sustainable environment management, particularly to address climate change issues, energy efficiency and renewable energy***
- > ***To build capacity in the area of sustainable environment management, particularly to address climate change issues, energy efficiency and renewable energy***
- > ***To develop human resources in information technology for greater competitiveness***
- > ***To impart project management skills for effective project implementation***



## Training Partners

To respond to the needs of Colombo Plan member countries, the PPA / Env endeavoured to explore the possibilities in expanding its partnership with new training partners, in line with South-south Cooperation. During 2009 / 2010, the Colombo Plan signed two MOUs for South-south Cooperation. A MoU was signed with the South East Asian Ministers of Education Organisation and Regional Centre for Education in Science and Mathematics (SEAMEO-RECSAM) Penang, Malaysia on 9 April 2010 for joint collaboration for the implementation of the Professional Development Programme for Science & Mathematics Educators.

A MoU was signed on 3 December 2009 for the third joint training programme by the Secretary-General of the Colombo Plan, Dato' Patricia Yoon-Moi Chia and the Head of the Bureau for Technical Cooperation, Mr. Suprpto at the State Secretariat of Indonesia.

During the 2009 / 2010 fiscal year, 17 training programmes were implemented which were supported by India (2), Indonesia (2), Malaysia (7), Pakistan (3), Singapore (2), and Thailand (1).

The training partners for the fiscal year 2009 / 2010 included the National Institute of Public Administration (INTAN), Regional Centre for Education in Science and Mathematics SEAMO-RECSAM, Penang, and Institute of Diplomacy and Foreign Relations (IDFR) in Malaysia; Mahidol University, Bangkok, Thailand; Civil Service College, Singapore; National Institute of Information Technology (NIIT), Indian Veterinary Research Institute in India; Singapore Environment Institute; Railway Training Academy of Pakistan, National Institute of Banking and Finance in Pakistan, the Postal Staff College in Pakistan; and the State Secretariat, Ministry of Foreign Affairs, Centre for International Training and Collaboration, National Population and Family Planning Board (BKKBN) of the Republic of Indonesia.



## Programme Activities

For the Fiscal Year (FY) 2009 / 2010, the PPA / Env continued its collaboration with partners like, Indian Millennium Fund, Malaysian Technical Cooperation Programme (MTCP), Pakistan Technical Assistance Programme, Singapore Technical Cooperation Directorate and also Thailand International Development Cooperation Agency (TICA). In 2010, the PPA / Env began its collaboration with Indonesia

through the State Secretariat and Ministry of Foreign Affairs to jointly conduct two programmes on women empowerment and poverty reduction.

During the year, the PPA / Env programme organised 17 joint training courses with its partners in, Malaysia, Thailand, Singapore, Pakistan, India and Indonesia.

### Training Course on Industrial Ecology and Environment Mahidol University, Thailand, 6 – 24 July 2009

The second Training Course on Industrial Ecology and Environment was jointly organised by the Colombo Plan and Thailand International Development Cooperation Agency (TICA) from 6 - 24 July 2009, after a hiatus of almost four years. The course was conducted at the Faculty of Environment & Resource Studies, Mahidol University, Thailand. The course was developed in line with the training needs of member countries in sustainable development as formulated in Agenda 21.



*Participants of the Training Course on Industrial Ecology and Environment at the Mahidol University, Thailand*

This course was designed to promote the concept of a closed industrial system in which products are returned for processing and reuse. The concept represents a strategy for the development of Eco-Industrial Parks as a new model for sustainable local and regional economic growth. The objectives of this 3-week course are to introduce concepts and practical solutions to solve environmental problems caused by industrial development. It also intends to build an understanding of industrial ecology and sustainability. It provided a platform to the 12 Colombo Plan participants to share their practical knowledge and experience of using clean technology and other environment standards.

The training programme was delivered through lectures, in-situ training, hands-on observation and exercises, group discussions and field work. The Colombo Plan participants were senior and mid level public administrators responsible for environment control and management in their respective countries. Afghanistan and Sri Lanka, each sent 2 participants while the other member countries, Bhutan, Fiji, Indonesia, Lao PDR, Myanmar, Nepal, Pakistan and Thailand were represented by one participant, respectively.

## **Training Course on Integrated Environment Planning & Management, INTAN, Malaysia, 9 – 31 July 2009**

In addressing the environmental issues which are significant to third world countries, the Colombo Plan Secretariat and the Malaysian Technical Cooperation Programme (MTCP) initiated for the first time the Training Course on Integrated Environment Planning and Management in June 2008. The programme was conducted at INTAN, the training arm for human resource development of the public sector in Malaysia. This year, the same training programme was conducted again for the second time from 9 – 31 July 2009.

The Colombo Plan and MTCP co-sponsored 6 participants from five Colombo Plan member countries. Two participants were from Afghanistan and one each from Bhutan, Myanmar, Pakistan and Sri Lanka. Participants were exposed to environmental

planning and management in Malaysia and also other developing countries. With the knowledge gained, they would be better equipped to formulate effective policies and strategies in environmental planning and management in their own countries. In addition, the country paper presentations enabled the sharing of skills, knowledge and experiences among participants in the field of environmental planning and management.

Training at INTAN is directed towards increasing the participants' level of knowledge, skills and enhancing positive attitudes towards upgrading their ability to plan, administer, manage and evaluate national development programmes. INTAN trains more than 40,000 personnel through some 1,000 courses and seminars a year. Since 1980, INTAN has trained more than 2,360 international participants under the MTCP. INTAN was awarded ISO 9001 certification in 1997, and upgraded to version ISO 9001:2000 in year 2003.



*The participants of the Training Course on Economic Planning & Management and Training Course on Integrated Environment Planning & Management in INTAN, Malaysia*

## **Training Course on Economic Planning & Management, INTAN, Malaysia, 9 – 31 July 2009**

The Training Course on Economic Planning and Management was also one of the training programmes jointly implemented by the Colombo Plan and the Malaysian Technical Cooperation Programme (MTCP) at INTAN. This course emphasized on the importance of planning in the management of macro economics and the balance between rapid economic growth and socio economic objectives with the course such as new dimensions and dilemma of economic development, the role of government in economic management, the structure and role of economic planning, meeting global challenges in economic management – international issues in trade and investment, sustainable development – issues and challenge.

A total of eight (8) senior government officials from Afghanistan (2), Bhutan (2), Maldives (1), Myanmar (1) and Sri Lanka (2) were sponsored by the CPS to participate in this training programme. At the end of the course, participants would have a better understanding, analysis and skills in the formulation of effectiveness key economic policies. Besides, discussion sessions and group & individual case presentations, several study visits were also organised for them.

## **Professional Development Programme for Science & Mathematics Educators, SEAMEO RECSAM, Penang, Malaysia 29 July - 18 August 2009**

Based on the very positive feedback from participants of the first Professional Development Programme for Science and Mathematics Educators in 2008, the Colombo Plan Secretariat (CPS) organised the second training programme from 29 July – 18 August 2009 in Penang, Malaysia, with funding from the OPEC Fund for International Development (OFID), Vienna, Austria and the Malaysian Technical Cooperation Programme (MTCP). The Regional Centre for Education in Science and Mathematics (SEAMEO RECSAM) implemented this second programme for





*Participants during their field visit to a local secondary school*

30 participants from 13 Colombo Plan developing member countries. The Philippines, Myanmar and Sri Lanka were represented by four educators each, Nepal three, while Afghanistan, Bhutan, Brunei, Iran, Indonesia, Maldives and Thailand each had two participants respectively, and one from Fiji.

This 3-week training programme was implemented to upgrade the skills of Master teachers in the teaching of Science and Mathematics to be in line with the needs of industrialization and technologically advanced countries. The course contents were designed to develop the capacity of educators in the learning and teaching of Science and Mathematics covering various relevant aspects such as current trends and issues, innovative teaching and learning approaches, designing and developing teachers' guide and lesson plans, basic/intermediate ICT skills and problem-solving skills.

This programme was funded for the first time by OFID. OFID is an intergovernmental development finance institution established in 1976 by the Member States of the Organisation of the Petroleum Exporting Countries (OPEC), to promote cooperation between OPEC member countries and other developing countries as an expression of South-south solidarity, particularly to help the poorer, low-income countries in pursuit of their social and economic advancement. OFID has also cooperated, over the years, with hundreds of multilateral, bilateral, national, non-governmental and other organisations worldwide, joining resources and efforts to assist developing countries. Priority is accorded to the least developed countries. In collaborating with the Colombo Plan in this important area of education, OFID has provided assistance to some Colombo Plan member countries most in need of such support. By training the Master teachers in the Colombo Plan developing member countries, there will be multiplier effects since they will in turn, will train other teachers as well as students. To ensure that the course achieved its objectives and effectiveness, a joint evaluation will be conducted by the Colombo Plan and the MTCP, together with SEAMEO-RECSAM.



*SEAMEO-RECSAM participants during a study tour to Putrajaya, the Federal Administrative Centre of Malaysia*

## Training Course on Strategic Analysis, Institute of Diplomacy & Foreign Relations, Malaysia, 28 July – 14 August 2009

This three-week programme was a joint collaboration of Colombo Plan Secretariat (CPS), Malaysian Technical Cooperation Programme (MTCP) and the Institute of Diplomacy and Foreign Relations (IDFR), which was conducted from 28 July - 14 August 2009 at IDFR, Malaysia. The programme was attended by nine (9) Colombo Plan sponsored participants from Bhutan, Fiji, Lao PDR, Indonesia, Maldives, Pakistan, Sri Lanka, Thailand and Vietnam.

This training course aimed to upgrade the understanding and ability of participants in strategic thinking and management as well as analysis of current security matters. The course covered the economic dimensions of strategy, international security issues, strategic resource management, threat analysis, conflict management, political risk analysis and financial security analysis. The training methodology was through classroom lectures, real-world comparative case studies, simulation exercises and field visits.



*The CPS sponsored participants together with other participants at IDFR, Malaysia*

## Training Course on Public Governance & Administration in Singapore, Civil Service College, Singapore, 7 - 11 September 2009

The Colombo Plan Secretariat and Technical Cooperation Directorate, Singapore Ministry of Foreign Affairs jointly collaborated to organise the second course on Public Governance and Administration in Singapore, conducted by the Civil Service College, Singapore, from 7 – 11 September 2009.

The programme provided a development perspective based on Singapore's system of governance, administration and management for the participants. It shared key insights into Singapore's financial and budgetary process, human resource management as well as provided a broad and integrative view of



*4th from left: Ms. Denise Cheng, Assist. Director, Technical Cooperation Directorate, MFA Singapore and Ms. Iva Aminuddin, Manager of CSC, with the participants during the Opening Ceremony*

e-Government models and public sector reforms which led to a more effective public service.

Participants were not only exposed to the fundamentals of governance in Singapore but also how these are translated into effective policies for implementation. The course was attended by 16 senior government officials of the Colombo Plan member countries. Indonesia, the Philippines and Vietnam each sent 2 participants while other member countries like Afghanistan, Bhutan, Fiji, India, Lao PDR, Maldives, Myanmar, Nepal, Pakistan, Sri Lanka were represented by one participant, respectively.

## **Diplomatic Training Course for International Participants, IDFR, Malaysia, 13 - 30 October 2009**



*The participants at IDFR*

The Colombo Plan and IDFR collaborated for the first time for the Diplomatic Training Course for International Participants, from 13 - 30 October 2009. This 2-week programme mainly focused on the development of diplomatic skills for the conduct of diplomatic and foreign relations. This training targets diplomatic officers from the Colombo Plan member countries as well as other invited countries.

Participants were given opportunities to improve their operational skills through exposure to ideas and concepts in the conduct of negotiations and cross cultural communications. All the four Colombo Plan participants were representatives from the foreign ministries and were holding mid-level positions in Bhutan (1), Myanmar (2) and the Philippines (1). In their evaluation, the participants highlighted that they rated highly the course module which included advance topics like Theories of International Relations, Bilateral Negotiations, Multilateral Negotiations, War and Civil Society, Counter-Terrorism, as well as the basics of Dining Etiquette and Personal Grooming. They also appreciated the excellent organisational arrangements.



## Certificate Course in IT Management and Implementation, New Delhi, India, 9 February – 8 March 2010



*Participants with Dato' Patricia Yoon-Moi Chia, Secretary-General of CPS, Mr. Shobhit Krishna, Zonal Head Sales (North & East), NIIT LTD (6th from left) and Mr. Ibrahim bin Abdullah, Director (PPSD)*

The Colombo Plan and the Government of India, through the Technical Cooperation Scheme (TCS), collaborated for the second time to organise the Certificate Course on IT Management and Implementation in New Delhi, from 9 February - 8 March 2010. The course was conducted by the National Institute of Information Technology Limited (NIIT) at the Cabana Estate Hotel in Delhi, India. NIIT Ltd. is a leading global talent development corporation which offers learning and knowledge solutions to 34 countries worldwide.

This 4-week course provided participants with opportunities to improve their IT skills through a customized learning approach. This customised learning is through a computer-based training package which includes a customised Microsoft Office library and self-paced courses which have

been developed by an e-learning company, named Element-K, in collaboration with Microsoft. The other training materials provided included Microsoft software on Project Management. Participants were trained on how to effectively use this Project Management software to carry out project implementation.

This programme aimed to provide an appreciation to the 14 participants of the importance of information technology in the public sector administration. These 14 participants were from the Colombo Plan developing member countries, namely, Brunei (2), Fiji (1), Indonesia (1), Malaysia (1), Myanmar (1), Nepal (2), Pakistan (2), Sri Lanka (1), Thailand (2) and Vietnam (1). All of these participants were senior government officials holding various mid-level positions in their respective public service.



## 41st International Central Banking Course, Islamabad, Pakistan, 1 – 26 March 2010



*Colombo Plan participants with other participants during their field visit*

The Colombo Plan and the Government of Pakistan through the Pakistan Technical Assistance Programme, collaborated for the second time for the 41st International Central Banking Course which was held in Islamabad, Pakistan, from 1 - 26 March 2010. The course was implemented by the National Institute of Banking & Finance (NIBAF), a subsidiary and training arm of the State Bank of Pakistan.

The course aimed to provide participants with a good understanding on various central banking tools and the latest global banking practices. Among the topics included in the 4-week course were a macroeconomic overview, structural adjustment and stabilisation programmes, financial sector reforms, monetary policy, debt management banking regulation and international capital framework, Basel II issues, BoP, international capital flows, globalization and WTO, exchange rate, reserve management and Treasury operations, merger and acquisition, corporate governance and Islamic banking.

Four participants from the Colombo Plan member countries who were senior officials holding mid-level positions in the banking and financial services in their respective countries participated in this course. They were from Afghanistan (1), Indonesia (2) and Thailand (1).

## Training Course on Gene Based Techniques for Research in Biotechnology, India, 7 – 28 March 2010

The Colombo Plan and the Government of India, through the Indian Millennium Fund, jointly organised the second training course on Gene Based Techniques for Research in Biotechnology, in India from 7 - 28 March 2010. The programme was conducted by the Indian Veterinary Research Institute, one of the oldest premier research institutions in the region, established in 1889, for livestock research and development.

After the successful implementation of the first programme in 2009, there was a tremendous

demand for this training from the Colombo Plan member countries. In response to this demand, the Government of India agreed to jointly organise the second course and to increase the number of places from 10 to 15. 15 scientists and senior researchers from Brunei, Indonesia, Islamic Republic of Iran, Lao PDR, Maldives, Myanmar, Papua New Guinea, Thailand, Sri Lanka and Vietnam participated. These participants were highly qualified professionals who wanted to further their knowledge in this field. Five had doctorate degrees while others possessed Master degrees in the animal molecular pathology, biochemical technology, Veterinary pharmacology, molecular genetics, biochemistry and biotechnology.

Among the modules covered by the course were Techniques and Tools of molecular biology and biotechnology in animal research, qualitative and quantitative analysis of extracted DNA, molecular disease diagnosis, cloning and expression in prokaryotic system, DNA / Genetic vaccines. The participants were provided with opportunities to explore their knowledge on gene-based techniques through practical laboratory exercises. A study visit was also made to the IVRI Regional Station at Mukteswar and also to GB Pantnagar University of Agricultural Sciences and Technology, Pant Gagar.



*Participants during a classroom session*

## **Training Course on Energy Efficiency and Emission Reduction, Singapore, 15 – 19 March 2010**

Environment is a priority area in the Colombo Plan programming. The need for capacity-building in environmental issues such as climate change, has become a matter of great urgency. This need has been voiced by the Colombo Plan member countries by the Colombo Plan focal point desk officers at their meeting in August 2009. In immediate response, the Colombo Plan, in collaboration with the Technical Cooperation Directorate (TCD) of the Ministry of Foreign Affairs, Singapore, jointly organised the first training course on Energy Efficiency and Emission Reduction from 15 - 19 March 2010.

This one-week programme was implemented by the Singapore Environment Institute (SEI). 18 participants from 11 Colombo Plan member countries, namely, Bhutan, Fiji, India, Indonesia, Lao PDR, Maldives,

Malaysia, Pakistan, Thailand, Sri Lanka and Vietnam attended. The lectures included the Kyoto Protocol, Clean Development Mechanism (CDM) and carbon trading. Participants actively interacted with the resource persons during the lectures by exchanging experiences on the implementation of CDM projects in their respective countries. Carbon trading, a market based mechanism to help mitigate the increase of CO<sub>2</sub>, was specifically noted as an area where capacity-building was required in order to be able to have a cost-effective outcome.

The training course not only provided the participants with lectures on the theories and concepts, it also incorporated a "Programme for Environmental Experimental Learning (PEEL)" which gave participants an opportunity to familiarize themselves with Singapore's environment-energy process and systems,

through study visits. These study visits were to the Tuas South Incineration Plant, Mandai CNG Station, and the Building and Construction Authority, among others.

The SEI, the environment training division of the National Environment Agency (NEA) of Singapore, has conducted training programmes since 2003. Its main training areas are Environmental Protection, Environmental Public Health, Energy Efficiency, Radiation Safety, Meteorology. The institute invites lecturers and experts from various agencies in Singapore to provide a wide professional perspective on the multifaceted issue of environment. This is the second programme jointly organised by the Colombo Plan and the TCD Singapore on sustainable environmental management. The first training course was on Climate Change, Energy and Environment in 2009.



*Participants with Mr. Koh Tin Fook, Director, Technical Cooperation Directorate, Ministry of Foreign Affairs (4th from right), Singapore and Ms. Savini Sirikumara, Programme Officer, PPA / Env*



## **Advance Railways Course, Lahore, Pakistan, 1 March – 30 May 2010**

The Colombo Plan and the Government of Pakistan through the Pakistan Technical Assistance Programme (PTAP) collaborated for the 108th Advance Railways Course which was implemented by the Railway Training Academy of Pakistan in Lahore, Pakistan, from 1 March – 30 May 2010. This course was the third time collaboration between the Colombo Plan and the Government of Pakistan. This three-month course was attended by 15 participants from six countries including 3 Colombo Plan participants from Sri Lanka.

The training course is imparted through class rooms, model rooms, having replica of the actual systems in use by the Pakistan Railways and also exposing the participants to the actual working of the Pakistan Railways network. For participants from Sri Lanka, the course was particularly useful since rail transport remains an important means of mobility across the country. The training emphasized, among others, on transportation and rail road construction, operation and maintenance, electric traction, rolling stocks and locomotives. These skills and expertise would help them better develop the Sri Lankan rail system which has been lagging for more than 3 decades due to the civil war.

To obtain a fully comprehensive three-month course, the Railway Training Academy of Pakistan, also arranged for the participants to go on study visits and tours to the relevant institutions in the country.

## **Postal Training Course on Human Resource Management, Pakistan, 5 - 23 April 2010**

The Colombo Plan and the Government of Pakistan through the Pakistan Technical Assistance Programme (PTAP) collaborated for the first time for the Postal Training Course on Human Resource Management which was held in Islamabad, Pakistan, from 5 - 23 April 2010. The course was implemented by the Postal Staff College.



*The Colombo Plan participants with other participants and officials*





*The participants with the Postal Staff College officials*

The training course aimed to train relevant postal personnel with a better understanding and knowledge of their human resource management which will help them meet current challenges as well as improve the quality and efficiency of the postal services in their respective countries.

Among the topics included in the three-week training course, were fundamentals of human resource management; human resource planning, training & development; recruitment, selection performance management; career development and planning; effective communication skills; organisation development, and behaviour and goal-setting. The role of the postal service will need to be reviewed in the light of a knowledge-based society and its subsequent impact on human resource management. Different skills need to be developed in order to meet the changes in technology and communication trends.

Four participants from the Colombo Plan member countries who were mid-level officers, participated in the course. They were from Bangladesh, Nepal, Thailand, and Islamic Republic of Iran.

## **Training Course on Empowering Women through Social, Economic and Cultural Intervention, Jakarta, Indonesia, 17 – 22 May 2010**



*Standing from right to left: Ms. Isti Sudarmi (BKKBN), Ms. Theodora Pandjaitan (BKKBN), Mr. Mukhammad Fahrurrozi (State Secretariat) and the participants*

*Seated from right to left: Ms. Ambarwati (BKKBN), Mr. Eddy Hasmi (BKKBN), Ms. Dato' Patricia Yoon Moi Chia (Colombo Plan), Mr. Ibnu Muchtar (State Secretariat), Mr. Idhi Maryono (Ministry of Foreign Affairs) and Mr. Furqon Faried (BKKBN)*

This joint training programme was significant since it was the first Colombo Plan training programme implemented in collaboration with the Government of Indonesia. This was an outcome of the MOU between Indonesian Government and the Colombo Plan, which was signed in May 2009. The Opening ceremony was officiated by the Secretary-General of the Colombo Plan, Dato' Patricia Y.M. Chia and Mr. Ibnu Purna Muchtar, Secretary to Minister of State Secretariat as the Chief Guest.

The one-week programme provided a good understanding on the Indonesian experience on gender empowerment, population and family planning, family and child care and income-generating programmes for women. The implementing agency for this programme was the National Population and Family Planning Board (BKKBN).

The programme was attended by ten participants, out of whom eight were women, from nine Colombo Plan member countries namely, Afghanistan, Bhutan, Lao PDR, Myanmar, Pakistan, PNG, Sri Lanka (2) and Vietnam (2). Several senior officials of BKKBN lectured on the economics of population, family planning, women empowerment programmes and mother friendly movement in Indonesia. The course was made very lively and practical through the many case studies. For the case studies, participants were taken on two study visits in order to see for themselves how income generating activities were implemented and visit with early child development groups.



*During a classroom session*

## **Training Course on Crisis Management, IDFR, Malaysia, 18 May – 4 June 2010**

The third Training Course on Crisis Management was jointly organised by the Colombo Plan, Malaysian Technical Cooperation Programme (MTCP) and the Institute of Diplomacy and Foreign Relations (IDFR) from 18 May - 4 June 2010.

The objectives of this three-week course were to enhance participants' knowledge and understanding of the theory and approaches/techniques of international crisis and crisis management. It also aimed to build an understanding of crisis management. The beneficiaries of this programme would be mid-career public sector officials who would be tasked to deal with international affairs, security matters and defence management.

This scope of the course included man-made disasters as well as natural disasters such as, armed conflicts, trans-boundary crimes, international terrorism, energy crisis and management of epidemics. The participants were also given a good understanding on the concepts of crisis forecasting, crisis communication, handling crisis situations, media response during a crisis, leadership in crisis management and survival skills.

The Colombo Plan co-sponsored five participants with MTCP. They were from four Colombo Plan member countries, Afghanistan (2) and one each from Lao PDR, Nepal and Vietnam.



*Secretary-General with the Colombo Plan participants*

## Training Course on Human Resource Management in the Public Sector, INTAN, Malaysia, 3 – 25 June 2010

The Colombo Plan, Malaysian Technical Cooperation Programme (MTCP) and National Institute of Public Administration (INTAN) collaborated for the first training programme on Human Resource Management (HRM) from 3 – 25 June 2010.

This three-week course focused on the advance principles and concepts on HRM, which should be supported by the strategic role of a human resource manager. The issues and challenges faced by human resource managers in the Malaysian public sector were also shared as a development experience.

The training course was attended by six Colombo Plan participants from its member countries,

Bangladesh, Brunei Darussalam, Indonesia, Islamic Republic of Iran, the Philippines and Sri Lanka. They were all mid-career public sector officials who were involved in human resource sector in their respective countries.

Participants were given an opportunity to gain a good understanding of the Malaysian HRM practices in the public sector, such as the HRM framework, job clarification and grading for Malaysian civil servants with a highlight on career development planning. By exchanging experiences and views on HRM in the public sector, all participants gained an insight on the different HRM ideas and concepts in the Asia-Pacific region.



*Participants with Hon. Senator A. Kohilan Pillay, Deputy Foreign Minister, Malaysia (seated 5th from left) and INTAN Officials*

## Training Programme on Poverty Reduction through Community Development Programme, Yogyakarta, Indonesia, 8 – 13 June 2010

As the second joint programme under the collaboration of the Colombo Plan and the Government of Indonesia, the Training Programme on Poverty Reduction was held in Yogyakarta, Indonesia from 8 – 13 June 2010. The programme was organised by the Ministry of Foreign Affairs, Indonesia and implemented by the

Centre for Economic and Social Studies.

As a development approach, Indonesia uses large-scale community development programmes in its various regions. This approach is anchored on the belief that community development programmes



are the key to poverty reduction. During the Asian financial crisis in 1997, the percentage of poor people in Indonesia escalated to 24.2% of the population. However, the success of its policies were seen in 2005, when this figure reduced to 15.97%.

There were 10 Colombo Plan participants from eight developing member countries who attended this programme. They were from Bangladesh, Bhutan, Lao PDR, Pakistan, Maldives, Nepal, Sri Lanka and Vietnam. The training provided them with an understanding of the multidimensional aspects of poverty and how to mobilize the rural poor through micro enterprises. Case studies on these rural community development schemes were given, highlighting ways to value-add to agriculture products, rural cooperative loan scheme and the development of handicrafts. Among the other topics covered were the merits of pro-poor budgeting, the linkages between poverty and the informal sector, institutional development for poverty reduction, and the differences in rural-urban poverty profiles.

To internalize their training, participants were guided to draft and present a suitable action plan for their own countries on poverty reduction.



*Seated from left: Ms. Erdhin Djuwita (State Secretariat), Ms. Savini Sirikumara (The Colombo Plan), Mr. Idhi Maryono (Ministry of Foreign Affairs) and Prof. Mangara Tambunan (CESS, Indonesia)*

## Funding

During the period under review, there was strong and committed in-kind contributions from several member countries which provided joint programmes with the Colombo Plan through cost-sharing whereby, local training costs and facilities were borne by the host country. The fund-raising endeavours of the Colombo Plan met with some success with a total of US\$ 100,000 voluntary funds raised.

A voluntary contribution of US\$ 50,000.00 came from the Republic of Indonesia which also began its joint collaboration with the Colombo Plan for two training programmes. The PPA / Env also received a grant of US\$ 50,000 from the OPEC Fund for International Development (OFID) for the professional teacher

training programme at SEAMEO RECSAM, Malaysia. Nevertheless, PPA / Env still faced inadequate voluntary fund contributions and the continuation of its planned programmes was made possible with the utilization of approved savings of the Secretariat. There is a need to continually embark on active sourcing of funds to sustain the PPA / Env.

In response to the positive feedback and excellent evaluation of the teacher training programme in SEAMEO RECSAM, OFID approved a second grant of US\$ 70,000 to the Colombo Plan for this programme under the PPA/Env for the next fiscal year 2010 / 2011.



### Special Officer



Mr. Rudy Kurniady

The Colombo Plan Secretariat welcomed Mr. Rudy Kurniady who was assigned by the Government of Indonesia to begin his one-year secondment at the Colombo Plan Secretariat from 1 April 2010. He has served in the Ministry of Foreign Affairs for 12 years and held various positions in the Ministry as well as at the Indonesian Diplomatic Missions abroad. His last position was as First Secretary of the Embassy of the Republic of Indonesia in Colombo, Sri Lanka dealing with Economic and Trade Affairs.

Mr. Rudy Kurniady, received a Bachelor Degree and Master Degree in International Relations from the University of Padjadjaran and the University of Indonesia, respectively. He also obtained a certificate from the Foreign Service Course from Netherlands Institute of International Relations Clingendael.

Mr. Rudy is providing support to the PPA / Env and also is responsible for special assignments on a project basis for the Secretariat.

### New Director

Mr. Mohd. Khuzaidi Harun, from Malaysia, served as the Director of the Colombo Plan Programme for Public Administration and Environment from 22 June 2009 until 4th June 2010. Mr. Khuzaidi has served the Ministry of defence, Malaysia for eight years prior to his secondment to the Colombo Plan. He served in the Ministry in various capacities including finance, project Unit, defence industry, inspectorate and procurement.

After completing his one-year of service, Mr. Khuzaidi returned to Malaysia after he was awarded a scholarship by the Malaysian Government to further his studies.

Mr. Khuzaidi would be replaced in July 2010 by another seconded officer from Malaysia, Mr. Muhamad Ghopran bin Yeop Hamzah whose last posting was as Senior Programme Coordinator in INTAN. Mr. Ghopran comes with 10 years of experience in the Malaysian Administrative and Diplomatic Service. His previous postings were in the Ministry of Finance and Public Service Department. He has a Master of Science in International Cooperation Policy specialising in Development Economics from Ritsumeikan Asia-Pacific University, Japan.



Mr. Mohd. Khuzaidi Harun



Mr. M. Ghopran bin Y. Hamzah

# Chapter 5

## Long-Term Scholarship Programme

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# Chapter 5

## Long-Term Scholarship Programme

### Overview

*The Long-Term Scholarship Programme (LTSP), was the hallmark of the Colombo Plan during its early years until 1989. On the recommendation of the 38th Consultative Meeting held in Colombo in 2001, the LTSP was re-established in 2004 as an important contribution of the Colombo Plan for the benefit of member countries. The LTSP is part of the PPA / Env.*

Post-graduate scholarships are offered by Colombo Plan partner agencies namely, KDI School of Public Policy, Korea, Malaysian Technical Cooperation Programme (MTCP), and the Singapore Technical Cooperation Directorate. In 2009 / 2010, the Colombo Plan awarded 11 scholarships for post-graduate courses in 3 universities and institutions of higher learning in Korea, Malaysia and Singapore. This brings the total number of scholarships awarded since 2005 to 102.

Another 10 scholarships will commence with the new academic year starting in July 2010, while 3 more scholarships are under consideration.

### Training partners

The Colombo Plan is partnering several universities and institutions of higher learning to implement the LTSP. In 2009 / 2010, the Colombo Plan partner agencies are University of Science Malaysia (USM), University Putra Malaysia (UPM), and the Korea Development Institute (KDI) School of Public Policy and Management.

### University Sains Malaysia

The second batch of six Colombo Plan – University of Science Malaysia (USM) Master Degree Programme 2009 / 2010 registered for their academic year in July 2009. These scholars are from Bhutan, Indonesia, Maldives, Myanmar and Sri Lanka (2). All of them were awarded for Master of Public Administration at the School of Social Sciences in USM. This brings the total of Colombo Plan scholars at USM since 2008, to be nine.



The current scholars are Ms. Jurmey Cheoden from Sherublse College, Bhutan; Ms. Thetanaya from State Secretariat Indonesia, Mr. Ranaweera from Divisional Secretariat Dickwella, and Ms. Senarathe from Divisional Secretariat Opanayake, Sri Lanka; Ms. Zinda Mohamad from the Ministry of Education, Maldives; and Mr. Thet Zaw from the Ministry of Foreign Affairs, Myanmar.



### Institute of Diplomacy and Foreign Relations, (IDFR), Malaysia

For the academic year 2009 / 2010, the fifth batch of 7 Colombo Plan scholars were fielded from Afghanistan, Lao PDR, Fiji, Maldives, Myanmar, Papua New Guinea (PNG) and Thailand. Six of these scholars successfully graduated in July 2010. They were Mr. Nazam Fawad from Ministry of Foreign Affairs in Afghanistan, Mr. Simone Rokolaqa from Ministry of Foreign Affairs in Fiji, Ms. Azhath Rushdy from Male Water Sewerage Company in the Maldives, Ms. Yee Khine from Ministry of Foreign Affairs in Myanmar, Mr. Tonny Babb from Department of Foreign Affairs in PNG and Major Siriporn Pimart from Royal Thai Army Medical Department in Thailand.

The Colombo Plan–IDFR joint collaboration started in 2005, with 5 scholarships awarded annually for Master in Strategy and Diplomacy. Since 2005, a total of 21 scholarships have been awarded to scholars from the Colombo Plan member countries, with five from Maldives, four from Myanmar, three from PNG, two each from Lao PDR, Fiji and Vietnam, and one each from Afghanistan, Pakistan and Thailand.



### University Putra Malaysia

The first Colombo Plan scholar to be accepted by the University Putra Malaysia in July 2009 was Mr. K. P. Somachandra from Sri Lanka. He is a research officer in plant pathology in the Regional Agricultural Research Centre in Bandarawela. His aim is to gain more knowledge and expertise in modern technologies in plant pathology from his Master degree studies at the UPM. He will complete his Master by end of December 2010.





## KDI School of Public Policy and Management, Korea

Four new scholars were selected as the fifth batch of the Colombo Plan – KDI School of Public Policy and Management in Korea to study their Master degree in the 2009 / 2010 financial year. These scholars are from Bangladesh, Indonesia (2) and Pakistan. These scholars are Mr. Mohd Shariful Islam from the Ministry of Establishment, Banglades, Mr. Taufik Damhuri from the Directorate General of Treasury, Indonesia, Mr. Dhani Setyawan form the Ministry of Finance, Indonesia and Mr. Feroze Khan from the Ministry of Narcotics Control, Pakistan.

This joint collaboration between KDI School of Public Policy and the Colombo Plan started in 2006 with 7 scholarships offered annually for Masters of Public Policy. Since then, a total of 19 scholars from Colombo Plan developing member countries have successfully graduated with Master degrees in Public Policy.

The one-year course covers areas of trade and industrial policy, public finance, local administration, human resource development, social policy, transition and development studies, international relations and political economy.

## Postgraduate Scholarships in Singapore 2009 / 2010

Singapore and the Colombo Plan started their collaboration for the Postgraduate Scholarships in 2008. These scholarships are offered by the Singapore Management University, National University of Singapore and the Nanyang Technological University. For the academic year 2009 / 2010, the Colombo Plan received 51 application forms from its member countries and recommended 18 to the Technical Cooperation Directorate of Singapore. However, only three applications had been recommended for the next academic year 2010, with some conditions to be fulfilled eg. TOEFL.



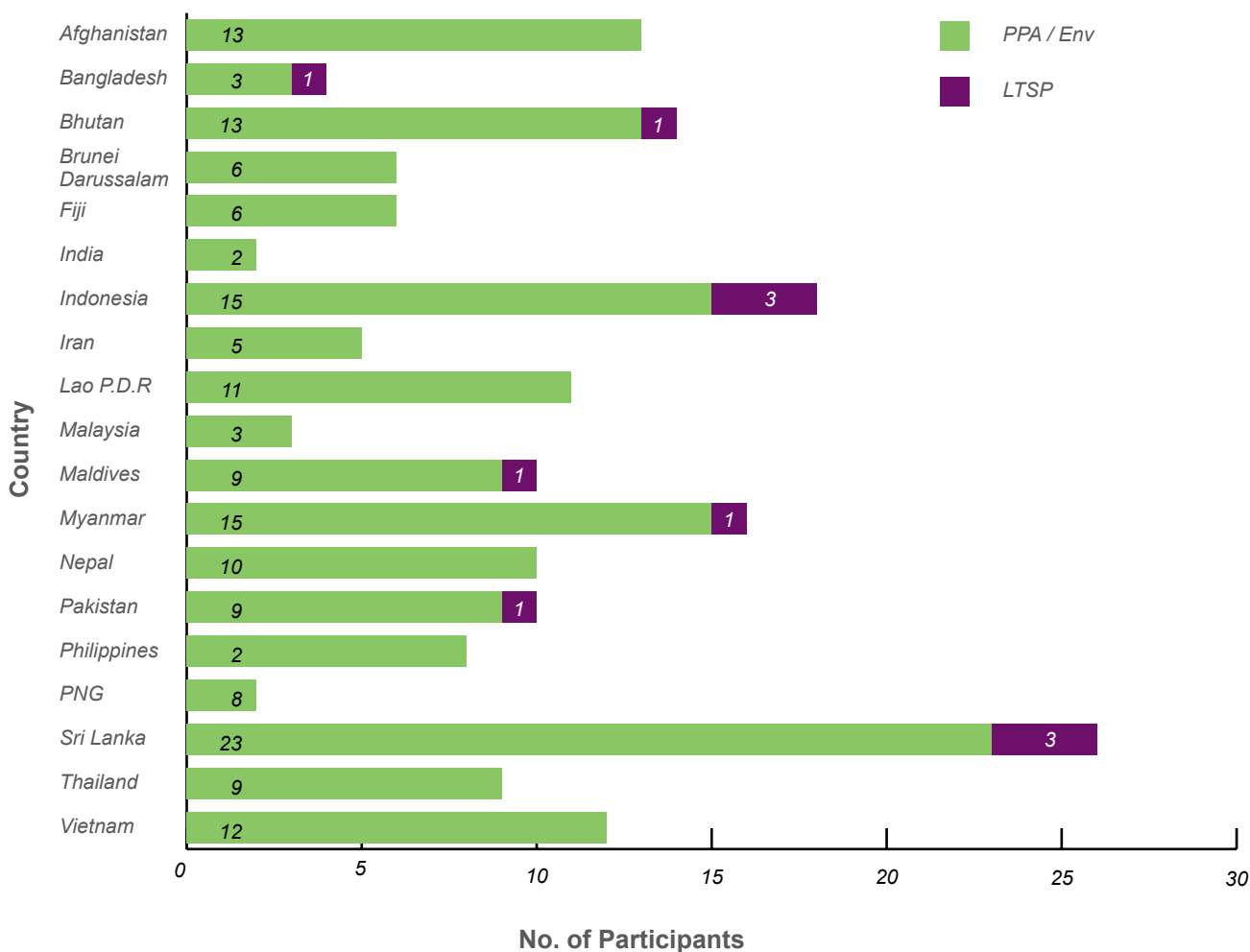


### Funding / Cost-sharing

During the period under review, although no new funds were received by the CPS for the LTSP, there was strong and committed joint organisation and cost-sharing from several member countries which provided the local University fees, accommodation and other facilities. The continuation of these programmes was made possible with the utilization of savings of

the CPS up to 2010. The issue of the continuation of LTSP has been discussed at the 42nd Consultative Committee Meeting held in February 2010 and subsequent Council Meeting. For the sustainability of the programme, sending member countries are requested to fund the costs of maintaining their scholars for new applicants while the local fee charges continue to be provided by the host country and the costs of the air tickets by the Colombo Plan.

### Total Number of Participants in PPA / Env and LTSP Training Programmes From 1 July 2009 - 30 June 2010





# Chapter 6

## Programme for Private Sector Development

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# Chapter 6

## Programme for Private Sector Development

### Overview

***The Programme for Private Sector Development (PPSD) established in 1995, aims at promoting economic growth of a country while reducing poverty and improving the quality of life of people. The main role of the PPSD is to promote a business friendly environment through the building up of capacity of those relevant government officers who are responsible to put in place supporting institutions, laws and policies as well as regulations which affect the private sector.***

As an integrated approach, PPSD also encourage the involvement of the private sector and the National Chamber of Commerce in its programmes, as resource persons and participants, since this has in the past, added value to the programmes. The scope of the PPSD programmes include entrepreneurship development, Small and Medium Enterprises (SMEs) promotion, industrial promotion, productivity improvement, finance and international trade and World Trade issues.

### Programme Activities

For the year 2009 / 2010, PPSD implemented nine training programmes, in the areas of entrepreneurship development, industrial development, SMEs promotion, trade and World Trade Organisation (WTO) issues, finance and productivity. A total of 79 officials from the Government, Semi-government, Chambers of Commerce and the private sector participated in the training programmes. Out of the nine programmes, five were continuing training programmes while 4 were new programmes.

PPSD collaborated with Asian Productivity Organisation, the Korea International Cooperation Agency (KOICA), Government of Korea, the India Millennium Fund, Government of India, the Malaysian Technical Cooperation Programme (MTCP), Government of Malaysia, Singapore Technical Cooperation Programme, Government of Singapore and the Pakistan Technical Cooperation Programme, Government of Pakistan. PPSD cooperated for the first time with the Iran Chamber of Commerce, Industry and Mines (ICCIM).

PPSD collaborated, for the first time, with the India Millennium Fund to organise two training



programmes in India. These two programmes were on Regional Perspective of Developing and Developed Countries Cooperation for SMEs Competitiveness, Marketing and Partnerships and on Improving the Competitiveness of SMEs in Developing Countries through the Role of Finance.

The other three new programmes were in the Islamic Republic of Iran and Pakistan. The PPSD collaborated with the Iran Chamber of Commerce, Industry and Mines (ICCIM) for the First International Halal Fair and Forum and International Conference on Renewable Energy in Tehran in March 2010. Another new training programme on International Commercial Banking which was organised by the National Institute of Banking and Finance, Pakistan in March / April 2010 .

Continuing the Secretariat's implementation of the training programme on Entrepreneurship Development using the Blue Ocean Strategy, the PPSD successfully organised the second consecutive programme in Colombo, Sri Lanka. This training programme benefited 16 participants and received very positive feedback from the participants.

## New partnership

The Secretariat signed a Memorandum of Understanding (MOU) with the South East Asia Fisheries Development Centre (SEAFDEC) on 7 April 2010, during the 42nd Meeting of SEAFDEC Council in Luang Prabang, Lao PDR. This MOU was to formalise the cooperation between the two institutions which had previously collaborated to implement joint training programmes.

This MOU paved the way to conduct joint training programmes and workshops on mutually identified priority areas in the fisheries industry. This window of opportunity in capacity building would include potential areas of cooperation such as training related to climate change and its impact on the fisheries sector, improvement of the livelihood in fishing communities for poverty alleviation, human resources development on sustainable fisheries management, research and technology and development and food safety of aquaculture products.



*Seated from left: Dato' Patricia Yoon-Moi Chia, Secretary-General of the Colombo Plan, Dr. Bounkhouang Khambounheuang, Chairperson of SEAFDEC Council and Dr. Chumnarn Pongsri, Secretary-General of SEAFDEC*

All of the 11 member countries of SEAFDEC, except of Cambodia, are members of the Colombo Plan. Since 1995, the Colombo Plan collaborated with SEAFDEC to implement 25 training activities which has benefited 65 participants from the Colombo Plan member countries. With this MOU, there would be

opportunities for inter-regional interactions since the Colombo Plan has memberships in several sub-regions, West Asia, the South Asian Association for Regional Cooperation (SAARC), Association for East Asian Nations (ASEAN), East Asia and the Pacific Islands.

## Training Programme on International Trade, World Trade Organisation (WTO) and Free Trade Agreement (FTA), Seoul, Korea, 2 - 16 July 2009



*Participants at Korea International Trade Association (KITA), Seoul, Korea*

Recognizing the need for skilled personnel in international trade, the Colombo Plan in collaboration with the Korea International Cooperation Agency (KOICA) organised the training programme on International Trade, World Trade Organisation (WTO) and Free Trade Agreement (FTA) in Seoul, Korea from 2 - 16 July 2009. The programme was implemented by the Korean International Trade Association (KITA), the trade promotion agency of Korea.

The main objective of the training programme was to provide an understanding of the elements of international trade with reference to the Korean development model, such as its policies, systems and best practices in trade agreements with other countries.

A total of 14 mid-senior government officials from Ministries and semi-government institutions from 13 Colombo Plan member countries participated in the training programme. These member countries which were represented were Afghanistan, Bhutan, Fiji, India, Maldives, Malaysia, Myanmar, Nepal, Lao PDR, Pakistan, Thailand, Sri Lanka and Vietnam.

The training programme included lectures on the development experience and strategy of the Korean economy, overview of the world trading system, international trade negotiation, trade and investment promotion in Korea, the overview of the free trade agreement (FTA), Korea's FTA policy, WTO dispute settlement system, recent economic trends and major issues in Korea and upcoming issues of international trade and the implication of trade remedy.

To enable participants to appreciate the success stories of Korean export industries, they were taken on study visits to the FTA Promotion and Policy Adjustment Authority, Korea Exhibition Centre (COEX) and the Bank of Korea Museum. Three field visits were also organised to Doosan Heavy Industries in Changwon, Busan Port Authority in Busan and Hyundai Motors in Ulsan. The training programme received very positive feedback since the participants gained both knowledge and practical exposure to the Korean economy and international trade policies.

## Training Programme on SME Promotion Policy, Seoul, Korea, 13 - 28 August 2009

Small and medium enterprises play an important role in the economies of most countries in the Asia-Pacific region because of their number and variety of activities. SMEs also contribute to country side sustainable development. In addition they support large industries and serve as a base for innovation and adaptation. Therefore, SMEs could be looked upon as base for economic activity with constant renewal and competitive dynamism.

The Training Programme on SME Promotion Policy in Korea from 13 - 28 August 2009 was on SME Policies in Korea, Korean Economic Development and the roles of Korean large and small companies. The training course was implemented by the Small and Medium Business Training Institute of Korea.

There were 14 mid-senior level officers from 11 member countries, Afghanistan, Brunei, Bhutan, India, Malaysia, Myanmar, Pakistan, Thailand, Nepal, Sri Lanka and Vietnam. The lectures included Korea's Economic Development Overview, SMEs Development Strategy in developing countries, SME Policies, Korea Credit Guarantee Fund, Business Incubator in Korea, State-of-the-Art-Issues to improve SMEs systems, SMEs and Export Promotion Strategy and Technology Transfer Policy and case studies. In addition the objective of the programme was to discuss possible economic cooperation between Korea and the Colombo Plan members.



*Participants at KOICA*



Several study visits included Posco, Hyundai Heavy Industries and Motors and Samsung Electronics. In addition the participants were taken to SMEs and SME related organisations. The group discussions included policies and strategies for SME promotion and the issues and challenges faced by SMEs in Colombo Plan member countries.

## Training Programme on Executing the Blue Ocean Strategy Colombo, Sri Lanka, 18 - 23 October 2009



*Hon. Dr. Sarath Amunugama, Minister of Public Administration and Home Affairs and Deputy Minister of Finance and Planning of Sri Lanka, Secretary-General of the Colombo Plan, Ambassadors and High Commissioners, and participants at the Opening Ceremony*

The Blue Ocean Strategy, written by W. Chan Kim and Rene Mauborgne, is one of the strategies to enable entrepreneurs to think outside the box and look for fresh opportunities in the current economic condition. The Blue Ocean Strategy is so-called because it aims to create new uncontested market space or “Blue Ocean”.

Starting from 18 - 23 October 2009, PPSD implemented the second “Training Programme on the Executing of the Blue Ocean Strategy” in Colombo, Sri Lanka. The first training programme on Blue Ocean Strategy implemented in 2008 received a very positive feedback from the participants. This training programme is one of the in-house projects fully implemented by the Colombo Plan.

There were 16 participants from 13 developing member countries at the second training programme of whom two were representatives from the Sri Lankan private companies. The international participants were from Afghanistan, Bangladesh, India, Indonesia, Lao PDR, Malaysia, Maldives, Myanmar, Pakistan, Papua New Guinea, Sri Lanka, Thailand and Vietnam.



*The Panelists on Creating Blue Ocean: Effective Strategizing: Mr. Sunil Dissanayake, Hayleys PLC, Dr. Parakrama Disanayake, Chairman, Aitken Spence Shipping, Dr. Chris Nonis, Chairman, Mackwoods (Pvt) Ltd, Dato' Patricia Yoon-Moi Chia, Secretary-General (moderator), Mr. Dinesh Saparamadu, CEO, hSenid Software International (Pvt) Ltd, and Mr. Mangala Goonatilleke, Group Director, Douglas & Sons Ltd.*

The Opening Ceremony on 19 October 2009 was graced by the Chief Guest, Hon. Dr. Sarath Amunugama, Minister of Public Administration and Home Affairs and Deputy Minister of Finance and Planning of Sri Lanka. Several Ambassadors and High Commissioners and representatives of Colombo Plan member countries from missions in Sri Lanka also showed their support by their attendance.



This six-day programme included lectures, group discussions, study visits and a key session with panelists. Participants had also shared their country's experiences in the Country Paper presentations. The aim of the training programme was to provide an understanding of the Blue Ocean Strategy, concepts, principles and components, and how to put these ideas into action.

Several leading entrepreneurs in Sri Lanka who have achieved considerable success in their own fields were invited to share their experiences in the lectures and panel discussion, on the topic of product development, competitiveness in the global market, human resources development and finance. In addition, participants were also taken on a study visit to Nature's Beauty Creation Ltd., in Horana, one of the largest herbal cosmetics manufacturers in Sri Lanka.



*The Study Visit to Nature's Beauty Creation Ltd. in Horana, Sri Lanka*

## **Training Course on Regional Perspective of Developing and Developed Countries Cooperation for SMEs Competitiveness, Marketing and Partnership, New Delhi, India, 7 - 18 December 2009**

With the objective to provide participants with both regional concept of partnership and analytical and practical know-how, the Colombo Plan, in collaboration with the India Millennium Fund, organised the Training Course on Regional Perspective of Developing and Developed Countries Cooperation for SMEs Competitiveness, Marketing and Partnership on 7 - 18 December 2009 at the National Institute for Micro, Small and Medium Enterprises (NIMSME), Hyderabad, India.

The course aimed to foster business-to-business contact at regional level, review existing legal frameworks from the point of view of encouraging foreign co-operation with domestic SMEs, develop skills for development of international networking and develop cross-border partnership and business matching.

There were 11 mid-career government officials from 8 developing member countries of the Colombo Plan, namely Afghanistan (2), Bhutan (1), Indonesia (1), Iran (1), Malaysia (2), Sri Lanka (2) and Vietnam (2).



*Participants during a study visit to Andhra Pradesh, Apparel and Textile Park*

The training programme provided an overview of the SME development perspectives in India, financial perspectives including financing needs for Micro, Small and Medium Enterprises (MSMEs), access of finance and financing practices/benchmarks. In addition, entrepreneurial perspectives, infrastructure and technology were also included in the training lectures. The programme received a very positive feedback from the participants and will be offered again later in 2010.

## **Training Course on Improving the Competitiveness of SMEs in Developing Countries through the Role of Finance, New Delhi, India, 1 - 12 February 2010**



*Participants with Mr. A.S Saini, Delivery Centre Head, Education and Training of CMC Ltd. and Mr. Vijay Bhushan Bali, Manager of International, Education and Training of CMC Ltd.*

Finance is one of the important prerequisites for the development of SMEs. In the present tight financial market, many countries are still experiencing the negative impact of the financial crisis and recession. In this environment, businesses face difficulties in getting funding. Hence, initiatives and programmes towards addressing the constraints of SMEs in accessing financial support are important in order to provide the needed financial conditions for the development of globally competitive and resilient SMEs. This includes making finance systems more SME friendly, facilitating finance of start-ups, innovation and growth.

Realising the importance of training on SME financing systems, the Colombo Plan in collaboration with the Government of India, organised the Training Course on Improving the Competitiveness of SMEs in Developing Countries through the Role of Finance from 1 - 12 February 2010 in New Delhi, India. The programme was implemented by CMC Ltd, a long-time training partner of the Colombo Plan and a centre of excellence in India.

The training programme provides an understanding on best practices in financial innovations for SMEs in enhancing their long run viability and competitiveness. In addition, the course also provides the participants with the knowledge of recent developments of financing programme served by commercial banks, specialized institutions and programmes for SMEs at national and international level. The training course

included financing methods and venture capital financing. The role that international community plays in supporting the development of SMEs was added to this year's programme based on feedback from participants.

This 2-week course included an overview of the SMEs sector, sources of finance, productivity improvement techniques and quality assurance, financial and marketing management and comparative financial policy of SMEs in developed and developing countries.

Nine Colombo Plan member countries fielded 11 mid-career government officials for this training. They were from Bangladesh (1), Fiji (1), Indonesia (2), Iran (2), Malaysia (1), Myanmar (1), Nepal (1), Sri Lanka (1) and Vietnam (1). The programme received a very positive feedback from the participants.

## **The First International Halal Fair and Forum and International Conference on Renewable Energy, Tehran, Islamic Republic of Iran, 2 - 5 March 2010**

The First International Halal Fair and Forum was organised by the Iran Chamber of Commerce, Industry and Mines (IICIM) from 2 - 5 March 2010. The Secretary-General of the Colombo Plan, Dato' Patricia Yoon-Moi Chia was one of 5 guest speakers at the Forum. The other 4 speakers were Dr. Mohammad Nahavandian, President of the ICCIM and President of the Islamic Chamber Research and Information Centre (ICRIC); Hon. Mr. Mohammad Azad Khan Swati, Federal Minister for Science and Technology, Government of Pakistan; Dr. Ahmad Mohammad Ali, President of the Islamic Development Bank (IDB) and Hon. Dr. Jafar Khalghani, Deputy Minister, Ministry of Agricultural Jihad of Iran.

Various international agencies such as Islamic Trade Finance Corporation (ITFC) of IDB Group, Islamic Corporation for Development of Private Sector (ICD) of IDB Group, Turkish Standards Institute (TSE), Halal Development Projects of Pakistan, Islamic Corporation of Insurance and Export Credit (ICIEC) of IDB Group, Halal Industry Development Corporation of Malaysia and International Halal Integrity Alliance Ltd. of Malaysia (IHI) participated in the panel sessions.



*The Panel of 5 speakers at the opening ceremony of the Halal Fair and Forum*





*Secretary-General delivering her speech at the Renewable Energy Conference*

Sessions discussed general issues on halal standards and certification; halal food and its related issues; halal services, pharmaceutical products, medicines, cosmetics and hygienic products. There were 4 participants from the Ministry of Religious Affairs of Brunei Darussalam who participated in the Forum through the Colombo Plan.

The First Iran Renewable Energy Conference was also simultaneously organised by the ICCIM. The ICCIM invited the Colombo Plan to deliver the Keynote Address. Hon. Mr. Mohamad Behzad, Deputy Minister for Energy and Electric Power Affairs officiated the opening. The President of the ICCIM also delivered an opening address.

The conference discussed the importance of renewable energy and the investment challenges of the private sector in this field. Discussions were held on wind energy, geothermal development, gasification and pyrolysis systems (small and medium sized power plants) and solid oxide fuel cell (SOFC) development.

## **Training Programme on International Commercial Banking, Islamabad, Pakistan, 29 March - 23 April 2010**



*Mr. Sohail Rehan, Joint Secretary, Economic Affairs Division (5th from the left) and Mr. Kazi Abdul Muktaadir, Managing Director, NIBAF with participants*

In the context of the current global financial situation, the Colombo Plan PPSD cooperated for the first time with the Pakistan Technical Assistance Programme to organise the Training Programme on International Commercial Banking from 29 March - 23 April 2010 in Islamabad, Pakistan. This programme was implemented by the National Institute of Banking & Finance (NIBAF) of Pakistan, a premier institute for the training of bankers in the field of economics, management and banking.

This programme was designed to provide the participants with an understanding of the banking and financial sectors as well as the regulatory framework. Specific areas covered include the role of money and foreign exchange markets and the new and emerging systems of banking and its impact on economic growth, through the theoretical, conceptual and practical knowledge of commercial banking operations.



The Colombo Plan sponsored two officers from Tejarat Bank of Iran to participate in this training programme. This programme provided a platform to these Colombo Plan participants to network with their counterparts from non-Colombo Plan countries such as Cambodia, Guinea Bissau and Zimbabwe.

## **Training Programme on Systems Development for Small & Medium Enterprises, Selangor, Malaysia, 24 May – 18 June 2010**

The Colombo Plan cooperated for the second time with the Malaysia Productivity Corporation (MPC) Malaysia, with co-funding by the Malaysian Technical Cooperation Programme (MTCP), to organise the training programme on Systems Development for Small & Medium Enterprises. The training programme was held from 24 May – 18 June 2010 at the MPC, Malaysia.

With the objective of upgrading the capability and competency of officers who are involved in business advisory and system development services, the Colombo Plan sponsored seven officials from the Colombo Plan developing member countries, namely, Bangladesh, Brunei, Lao PDR, the Maldives, Nepal and Sri Lanka to participate in this programme.

The training programme provided the participants with the required diagnostic and analytical skills to identify management problems and to solve them. In addition, the participants were provided with the knowledge of organisational and functional aspects of SMEs to enable them implement continuous productivity and quality improvements in enterprises. The participants also had an opportunity to network among themselves, especially with the 13 non-Colombo Plan participants from Africa and Central Asia.

The detail programme included system development process, strategic management, human resources management, financial and productivity analysis, quality analysis and improvement techniques. To provide the participants with good examples of successful SMEs in Malaysia, they had the opportunity to visit Noraini's Cookies Sdn. Bhd., which was transformed from the traditional handmade cookies to a multimillion cookie manufacturing facility, and MYDIN, one of the biggest companies in retail and wholesale.



*Participants during a study visit*

## Funding

During year under review, PPSD appreciated the grant of US\$ 16,586 and the continued cooperation and support from the Government of Korea. The PPSD also appreciated the support extended by the Korea International Cooperation Agency (KOICA), India Millennium Fund, Pakistan Technical Cooperation Programme and the Malaysian Technical Cooperation Programme in programme implementation. Due to

the limitations of voluntary funding, the PPSD has to utilise the savings of the Secretariat to continue with its programme activities.

As a result of continuous active sourcing of funds, the PPSD received a grant of US\$30,000 from OFID for the next fiscal year for its programme.

## New Director



*Mr. Ibrahim bin Abdullah*

Mr. Ibrahim bin Abdullah was seconded by the Government of Malaysia as the Director of the PPSD on 13 July 2009, for a period of one year, to replace Mr. Mohd Haniff bin Hassan, also from Malaysia.

Mr. Ibrahim, a graduate of Bachelor of Economy, earned his Diploma in Public Management in the National Institute of Public Administration in Malaysia, served in the Ministry of International Trade and Industry, for eight years in various positions. Prior to joining the Colombo Plan Secretariat, he served the Trade Cooperation and Practices Division of the Ministry, which was responsible for import and export licensing in Malaysia. He had also served as the Principal Assistant Director in the Sectoral Policy Division in the same ministry, responsible for policy formulation of the electrical and electronics sector.

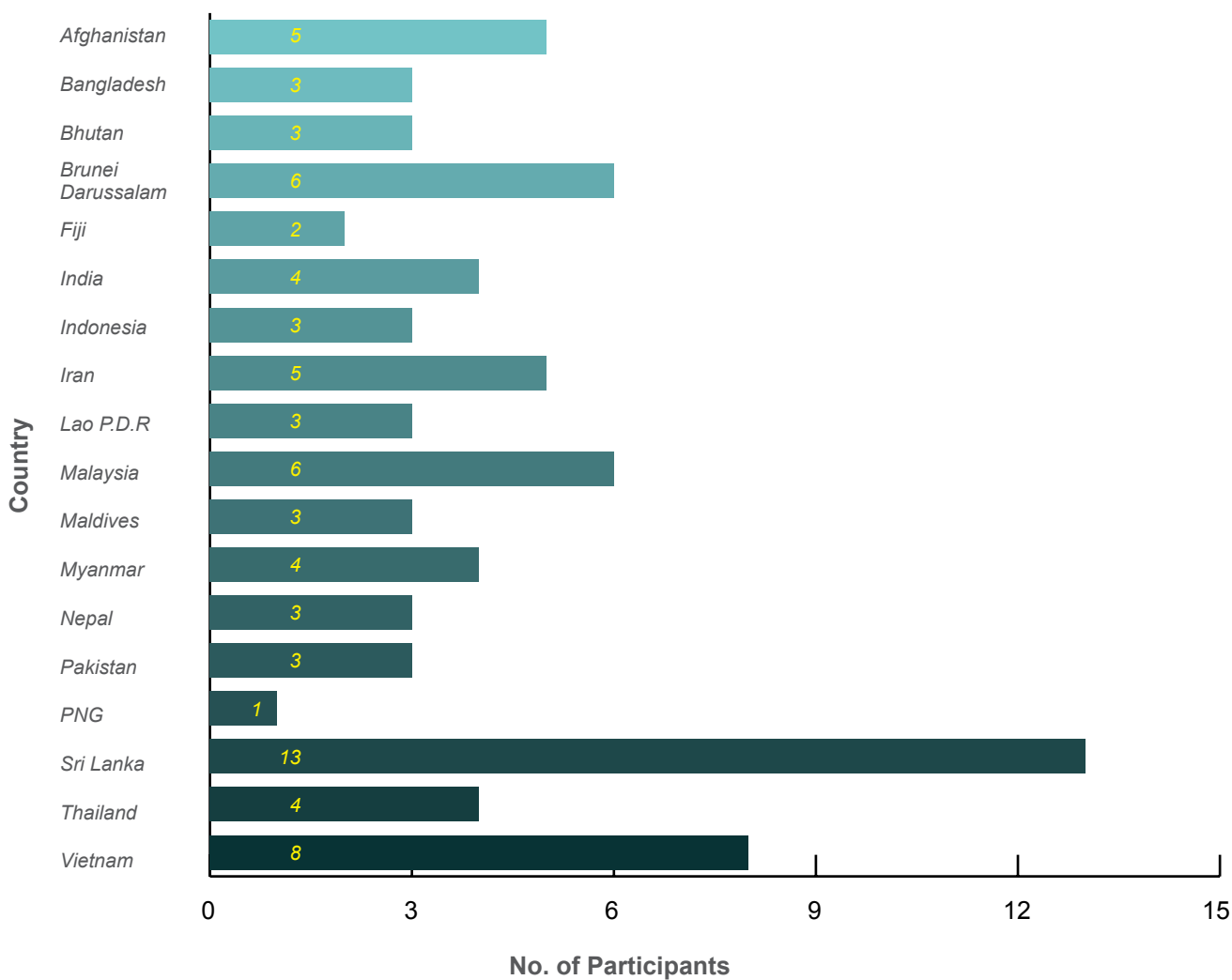
His replacement would be another seconded officer from Malaysia, Mr. Mohd. Sazali bin Mohd. Zin who would report for duty in July 2010. Mr. Sazali comes with 10 years of experience in the Public Service Department as an officer of the Malaysian Administrative and Diplomatic Service. His last posting was in the Planning, Research and Corporate Division. His previous postings were in the Training Division, Human Resource Development Division and Management Information Division.

Mr. Sazali obtained his Master degree in Public Policy from the Meiji University, Japan.



*Mr. Mohd. Sazali bin Mohd. Zin*

## Total Number of Participants in PPSD Training programmes 1 July 2009 - 30 June 2010



**Total: 79**





# Chapter 7

## Drug Advisory Programme

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# Chapter 7

## Drug Advisory Programme

### Overview

*The Colombo Plan Drug Advisory Programme (CPDAP) implemented a total of 30 short-term programme activities and nine continuing long-term initiatives including the special Afghan initiative, for the Financial Year 2009 / 2010. These training activities benefited 1,530 participants, an increase of 38% compared with the previous year. The nine on-going long-term projects included six in Afghanistan and three at the regional level. These long-term projects brought indirect benefits to the community through the operations of the Mosque-based Prevention and Aftercare programmes in Afghanistan, Pesantren-based Drug Demand Reduction initiatives in Indonesia and the Counter Narcotics Public Information (CNPI) campaign which targets the Afghan poppy-growing farmers.*

The training activities were made possible by the voluntary contributions of the Government of the United States and thirteen other member countries, resulting in a 63.87% increase in the budget.

Among the new initiatives undertaken by the Colombo Plan DAP are the implementation of its first Regional Training for Drug Law Enforcement Officers in collaboration with the Central Narcotics Board, Singapore, a School-Based Prevention Programme in Afghanistan and the extension of support to 10 new Afghan drug addiction treatment centres. This brought the total number of the Colombo Plan DAP funded drug treatment centres in Afghanistan to 26.

**63.87%**   
in the Budget

### Programme Activities

The Colombo Plan DAP implemented 30 programme activities and nine long-term projects during the Financial Year 2009 / 2010. The lists of these long-term and short-term programme activities are shown in **Annexes A and B**.

## Short-term Programmes

### *Drug Policy Development*

The Colombo Plan Drug Advisory Programme (CPDAP), in collaboration with the National Narcotics Board (BNN) of the Republic of Indonesia and with funding support of the Bureau for International Narcotics and Law Enforcement Affairs (INL), U.S. Department of State, successfully organised the Second CPDAP National Focal Points Meeting in Jakarta, Indonesia from 2 - 4 December 2009. Fifty-one delegates representing 23 member countries attended the meeting.

Since the first meeting held in the Maldives in June 2008, this meeting reviewed the progress of the Colombo Plan DAP initiatives and to re-assess human resource development and other needs of member countries. In addition, the discussion was on current trends of drug abuse, production, trafficking as well as their related issues in the region. The needs of member countries were categorised into 5 areas: drug abuse prevention; treatment, rehabilitation and aftercare; law enforcement; research; and international cooperation.



*At the Opening Ceremony, Police Commissioner General, Gories Mere, Head of BNN, Mr. Brian A. Morales, INL, US Department of State, Dato' Patricia Chia, Secretary-General of the Colombo Plan with delegates*

### *Drug Demand Reduction: Regional Programmes*

#### Pesantren-based Prevention and Aftercare Centres in Indonesia

Eleven Pesantren (Islamic Boarding Schools) continued to be supported in the Financial Year 2009 / 2010 by the Colombo Plan for drug prevention and aftercare in Indonesia. Research has proven that spirituality and spiritual practices play an important role in drug abuse prevention and in the maintenance of sobriety and relapse prevention. Based on the 2009 evaluation and recommendation report of the Nahdlatul Ulama, further assistance would be required for drug prevention education and training for the teachers and student leaders. Pesantren currently provides services for 27,930 students in 10 Pesantren and for the youth Nahdlatul Ulama Girl / Boy Students Association of Avicenna Pesantren.

## 5th Regional Training on Drug Abuse Prevention, Bangkok, Thailand, 13 - 24 July 2009



*Group discussion on mobilizing community in drug abuse prevention*

The Colombo Plan DAP successfully empowered and trained a total of 26 mid-level prevention specialists from 14 member countries in all aspects of drug abuse prevention at the International Law Enforcement Academy (ILEA), Bangkok, Thailand from 13 - 24 July 2009.

The two-week training workshop was the third in a series of skill-based training conducted by the Colombo Plan DAP to upgrade the proficiency of demand reduction practitioners, on how to educate the various target groups which include children, youth, parents, workplace employees, leaders of faith-based organisations, recovering persons and community leaders. The two-week curriculum covered prevention in schools, workplace and community, monitoring and evaluation strategies, campaign advocacy and life skills.

As a result of their training, several of the participants went on to conduct echo training in their respective countries. This feedback to the Colombo Plan was certainly gratifying, as it demonstrated not only the effectiveness of the training but the innovation and commitment of the young prevention specialists. This initiative was funded by the Bureau for International Narcotics and Law Enforcement Affairs, US Department of State.

## 7th Asian Youth Congress, Palawan, Philippines, 3 - 6 November 2009



*Truly unity in diversity*

In order to collectively address the alarming drug addiction in the region and to ensure that youths are part of a common agenda, the Colombo Plan initiated the mobilisation of youths as stakeholders in drug prevention efforts. The goal is to build and maintain a global youth network through which effective strategies against drug abuse and lessons are shared. For this purpose, the Colombo Plan DAP has previously organised six congresses. The first Asian Youth Congress (AYC) in 2002 in Bali, Indonesia, in the Maldives in 2003, Singapore in 2004, Malaysia in 2005, Thailand in 2006 and Bali, Indonesia in 2008.



The 7th Asian Youth Congress (AYC), with the theme “Unity in Diversity: Towards a Drug-Free World,” was held in Palawan, Philippines from 3 - 6 November 2009. This four-day Congress was organised in collaboration with the Dangerous Drugs Board (DDB) of the Philippines, the HEART Foundation and the local Government of Palawan, Philippines. A total of 519 youths, the highest attendance of all the AYCs, gathered in the city of Puerto Princesa for training as youth leaders for drug prevention. Of these, 54 represented 14 Colombo Plan member countries while 465 came from the local schools and community. Many remarked that the Congress provided them with new learning experiences. This initiative continues to be funded by the Bureau for International Narcotics and Law Enforcement Affairs (INL), U. S. Department of State.



A definite highlight - The Colombo Plan Arts and Culture Night



Participants engaged in out-door activities at the Sabang beach in Palawan

### ***Drug Treatment, Rehabilitation and Aftercare***

## **4th Asian Recovery Symposium, Kuala Lumpur, Malaysia, 9 - 12 November 2009,**

Following the successes of three earlier Asian Recovery Symposia, the 4th Asian Recovery Symposium with the theme, “Together We Learn, Together We Heal” was held in Kuala Lumpur, Malaysia from 9 – 12 November 2009. The first was held in Thailand in 2004, the second in Sri Lanka in 2005 and the third in the Philippines in 2008.

Of the 252 participants, there were not only recovering persons, but also co-dependent family members, concerned others, service providers, counsellors and policy makers from the 18 participating member countries. They unanimously evaluated the



Panel Discussion : The Road to Recovery

symposium as one of the best attended and organised. This special gathering gave the opportunity to these groups of affected individuals to voice their difficult experiences and shared lessons learnt in the ensuing discussions.

Recovering persons were able to share their experiences relating to their "Road to Recovery" in a panel session. The co-dependents also shared their experience in the Session under "Courage to Change". Both the forum discussions were moderated in the manner of a talk show. Five concurrent skill-based workshops on Co-occurring Disorders, Relapse Prevention, Family Recovery and Education,

Recovery Tools, and 12 Steps, were held on the second day. Participants were able to choose the workshops most relevant to them. The active debates and discussions on the chosen topics together with the sharing of experiences were both educational and helpful, particularly in easing recovery and facilitating the healing process.

The Symposium was funded by the Bureau for International Narcotics and Law Enforcement Affairs, US Department of State and jointly organised by the Colombo Plan Drug Advisory Programme, the National Anti Drugs Agency, Ministry of Home Affairs and *Persatuan PENGASIH*, Malaysia.

## 10th Regional Training Programme for Women Counsellors on Family Therapy in Treatment and Rehabilitation, Chennai, India, 14 - 18 September 2009



*Participants with Dato' Patricia Yoon-Moi Chia, Secretary-General, Mr. Aminur Rahman, Australian Consul-General and Trade Commissioner in Chennai, India, Mr. Tay Bian How, and Dr. Shanthy Ranganathan, Honorary Secretary, TTK Hospital*

The Colombo Plan DAP, with funding from the Government of Australia, successfully implemented the 10th Regional Training of Women Counsellors on Family Therapy in Treatment and Rehabilitation in Chennai, India from 14 -18 September 2009. The training was organised in collaboration with TTK Hospital, a pioneering addiction treatment institution and a long-time partner of the Colombo Plan.

A total of 23 women counsellors from 12 member countries, namely, Brunei, Indonesia, Malaysia, the Philippines, Singapore, Bangladesh, Bhutan, Lao PDR, Maldives, Nepal, Sri Lanka and India participated in the training.

Among the topics covered were the impact of addiction on family, co-dependency traits and how to deal with them, issues in recovery, responses and feelings of family members, role of family in relapse prevention, symptoms of addiction, counselling of family members, impact on children, parenting skills, developing family therapy programme and support groups, strengthening self-esteem and building relationships. In the evaluation, the participants remarked that the training greatly enhanced their knowledge and provided them with additional insights of the role played by a family therapist. Some of them requested further training in this field.



## ***Special Drug Demand Reduction Programme in Afghanistan***

### **Assistance to Treatment Facilities in Afghanistan**

In Afghanistan, there is a critical need for more treatment centres with the high prevalence of drug addiction which cater to different target groups in the provinces. Currently there is no treatment and rehabilitation facilities in some provinces. With the continuing support from INL, US Department of State, the Colombo Plan expanded its assistance to 26 treatment centres in 15 provinces: 12 for male adults, 6 for female adults and 6 for children with a 45-day treatment duration as well as two adolescent centres with a 6-month treatment duration.

The total capacity of beds in all these 26 treatment centres in Afghanistan is 580 which constituted 76% of the total 760 beds available in the whole country. These centres are able to provide services to 4,040 residential clients (71%) and 2,656 out-patient clients (59%).

To provide the necessary knowledge and skills to the staff of these treatment centres as well as the key staff of the monitoring institution, the Ministry of Counter Narcotics (MCN), three capacity-building programmes were implemented in Kabul. These included a five-day training for 34 treatment and rehabilitation practitioners for adolescent treatment centres from 28 February – 4 March 2010, a three-day training for 18 women counsellors on counselling and life skills from 1 – 3 March 2010 and a Management Training for 28 treatment stakeholders and coordinators from 26 May - 3 June 2010.

In order to further improve treatment services of the Colombo Plan in Afghanistan, a meeting of Afghan Treatment Stakeholders and Coordinators of the Treatment Centres was held in Kabul from 29 - 30 May 2010. A total of 50 participants from INL-US Department of State, the Colombo Plan DAP, UNODC, Ministry of Counter Narcotics (MCN), Ministry of Public Health (MoPH), treatment stakeholders, Coordinators of the treatment centres and the Colombo Plan DAP Coordinators in Afghanistan attended the meeting.



*Training session of Treatment and Rehabilitation Practitioners for Adolescent Treatment Centres*



*Participants and key officials at the training programme of Advance Training for Counter Narcotics Public Information Campaign Officers (CNPI)*



*Participants from Ministry of Counter Narcotics and Ministry of Education at the training programme on Preventive Drug Education*

For a more effective and sustainable treatment, the meeting proposed to increase the duration of all residential treatment programmes for male, female and children centres from 45 days to 90 days while the two adolescent centres will continue to follow a 6-month residential treatment programme. The meeting also recommended the provision of a comprehensive treatment service for the whole family. More training programmes for the clinical staff of these treatment centres would be required to be conducted by the Colombo Plan.

### Strengthening the Operation of Mosque-based drug Prevention and Aftercare Programme



*Mr. Nguyen Cuu Duc, Director (CPDAP) with the team of religious leaders and their assistants*

Since October 2005, the Colombo Plan implemented mosque-based drug prevention and aftercare programme in Afghanistan. This mosque-based approach was premised on the fact that spiritual development has been found to be a powerful force and an essential component against drug addiction. Spirituality and spiritual practices play an important role in the maintenance of sobriety and relapse prevention. Sixteen mosque operators were periodically trained in approaches in primary prevention, early intervention and the aftercare of drug abusers by the Drug Advisory Programme (CPDAP), with funding from INL, US Department of State.

As part of the continuing efforts to support the sixteen mosque-based centres in Afghanistan, the Colombo Plan DAP conducted an evaluation visit to those centres in Logar, Kabul and Badakhshan provinces. A review meeting and advance training on drug prevention and aftercare for 15 of these religious leaders or mullahs and their assistants was held in Kabul, 2 - 4 March 2010.

The training modules covered topics such as: treatment referrals, aftercare overviews from the Islamic point of view, as well as theories and practices of group facilitation and relapse prevention. The highly interactive sessions enabled the active participation of the mullahs.

A total of 1,064 prevention activities was reported for the period between July 2009 and June 2010. The



core activities included incorporating drug prevention messages in Friday sermons, spiritual and regular counselling sessions and preventive/educational awareness campaigns in schools and communities. In addition, 327 activities relating to pre-treatment, treatment referrals and aftercare services were implemented. All these activities covered a large segment of the communities reported to be 191,451 people who were involved in this project. It was evident from the feedback that these mullahs wielded considerable influence in the media.

### Transit Shelter for Women and Girl Victims of Gender-Based Violence

The Afghan Women Skill Development Centre (AWSDC) is responsible for implementing the Transit Shelter for Women and Girl Victims of Gender-Based Violence programme in Afghanistan. Based on its successes in its second year, the Bureau for International Narcotics & Law Enforcement Affairs (INL), U.S. Department of State, extended its funding for the Financial Year 2009 / 2010.

To upgrade the skills and competence of female counsellors of the transit shelter and female drug treatment centres which are funded by the Colombo Plan, a comprehensive three-day training programme on Counselling and Life Skills was organised in Kabul, Afghanistan from 1 - 3 March 2010, in collaboration with Ministry of Counter Narcotics (MCN), Afghanistan. The 18 participants comprised defence lawyers, counsellors, social workers and teachers from the Afghan Women Skill Development Centre (AWSDC), Shahamat Health and Rehabilitation Organisation (SHRO), and Sanga Amaj (SSAWO).

The training programme aimed to enhance the participants' awareness and to strengthen their knowledge on counselling and life skills. It also aimed to help and develop creative and critical thinking, self-awareness, problem-solving, communication skills, and how to cope with emotional stress. Participants noted that the training was beneficial and provided them with the necessary tools to carry out their duties.



*Discussion during a training session on Training For Women Counsellors on Counselling and Life Skills*

## Counter Narcotics Public Information (CNPI) Campaign

### CNPI Activities



Youth in a volley ball tournament wearing T-shirts with counter narcotics messages in Nangahar and Kunar provinces



School campaign in Kunduz province and a CNPI campaign in refugee camp, Kandahar province



Counter narcotics message was delivered during Women's Day celebration in Kandahar province and a CNPI campaign in Eshkashan village, Badakhshan



Drugs being destroyed in Farah province and farmers against drugs in Badakhshan province

The Counter Narcotics Public Information Campaign (CNPI) was initiated in 2007 by the Colombo Plan with funding from the Bureau for International Narcotics and Law Enforcement Affairs (INL), US Department of State, to discourage poppy-cultivation in Afghanistan.

The CPDAP, INL officers and the Ministry of Counter Narcotics (MCN) Afghanistan met for the second time in Colombo, Sri Lanka, from 18 - 20 November 2009. The Meeting reviewed the past year's performance and achievements of the CNPI activities, as well as discussed administrative and financial issues and measures to improve future CNPI activities.

The review highlighted the nation-wide anti-poppy cultivation messages, which were delivered through the radio and TV to target audiences and the general community during the pre-planting, eradication and planting seasons. Printed materials were also distributed to the community. Hundreds of activities were implemented at the provincial level including the holding of Shuras, income-generation activities for women, sport activities and competitions in schools. Four training workshops were conducted by the Colombo Plan to enhance the capacity of the CNPI officers and related personnel.

Many positive changes have been seen over the past year during which the number of poppy-free provinces increased from 18 - 20. With the suppression of poppy cultivation, the hectareage decreased by 22%, from 157,000 hectares (ha) in 2008 to 123,000 ha. Although many international agencies have worked towards this, the CNPI project has contributed significantly to this outcome.

Advance training was held in Kabul from 28 February - 4 March, 2010, in collaboration with the Ministry of Counter Narcotics (MCN), Afghanistan. A total of 43 CNPI coordinators, Counter Narcotics Advisory Team (CNAT) public information officers from 7 provinces, and MCN public information officers from 14 provinces were trained.

The training was based on a newly developed Manual on Public Information Campaign by the Colombo

Plan for CNPI campaign implementers. It provided an opportunity for the participants to be guided through this Manual and to learn how to apply its procedures. Among the various aspects of a public campaign which were discussed were the conceptual framework, prevention concepts and strategies, setting goals and objectives, audience identification, message construction and channels of communications.

### Focus Group and Strategic Communication Training Programme, Kabul, 1 - 3 June 2010

As part of the continuing training provided by the Colombo Plan for the CNPI, the Focus Group and Strategic Communication Training Programme was held in Kabul from 1 - 3 June 2010. A total of 56 participants from 24 provinces, comprising CNPI officers, provincial coordinators of the Counter Narcotics Advisory Team (CNAT) and provincial Directors of the Ministry of Counter Narcotics (MCN) attended the programme.

The objective of the training programme was to empower the Colombo Plan Public Information Officers with the concepts and strategies of psy-ops and psy-war as an effective communication strategy to make a change the mind-set of the farmers for preventing poppy cultivation. At the end of the training, participants developed action plans to implement the new communication strategy for the various focus groups.

### *Implementation of School-Based Drug Preventive Education in Afghanistan*

### **Training Workshop, Kabul, 29 March - 4 April 2010**

To keep the Afghan youths away from the use of illicit drugs, awareness and prevention measures must be undertaken by the education system. To assist in doing so, the Colombo Plan Drug Advisory Programme organised a Training Workshop on Preventive Drug Education for Master Trainers from Ministry of Education and Ministry of Counter Narcotics, Islamic Republic of Afghanistan from 29 March - 4 April 2010



*Participants and the officials at the Strategic Communication training programme*





*Dr. Shams Yasir, Chief Coordinator, CPDAP Afghanistan, facilitating a session on Pharmacology.*

in Kabul. The programme aimed to facilitate the design and development of a comprehensive school-based Preventive Drug Education Programme (PDE) and to create a pool of master trainers for its implementation.

Following this, the participants were assisted in the development and design of 21 lesson plans which would integrate PDE into the science curriculum of grades 10, 11 and 12. The programme would be piloted in 24 schools in 2010 in four provinces: Herat, Mazar Sharif, Ningahar and Kabul. Upon its completion, the Colombo Plan in collaboration with the Ministry of Education and the Ministry of Counter Narcotics will conduct an evaluation of this pilot initiative to decide if it were possible to implement this project nationwide. The Bureau for International Narcotics and Law Enforcement Affairs (INL), US Department of State funded this initiative.

### ***Drug Supply Reduction: Regional programmes***

## **The 6th Training Course on Precursor Chemical Control, Bangkok, Thailand, 10 - 16 August 2009**



*Participants on a study visit to a chemical company*

The 6th International Training Course on Precursor Chemical Control for Asian Narcotics Law Enforcement Officers was successfully held in Bangkok, Thailand from 10 - 16 August 2009, in collaboration with the Office of the Narcotics Control Board (ONCB), Thailand. The 35 participants representing 16 Colombo Plan member countries were operational/mid-management-level officials.

The programme provided an overview of the illicit trafficking of drug precursors and essential chemicals in Southeast Asia, South Asia and China. It also included investigation techniques and methods to conduct precursor chemical control operations. In addition, the training programme also provided an opportunity for drug regulatory authorities and narcotics law enforcement officers from Southeast Asia, South Asia and China to exchange views and experiences through reports on precursor chemical control measures in their respective countries.



Experts from the ONCB, Food and Drug Administration (FDA) of Thailand, U.S. Drug Enforcement Agency (DEA), Australian Federal Police (AFP) and the United Nations Office on Drugs and Crime (UNODC) provided resource inputs for this initiative.

## Regional Training for Drug Law Enforcement Officers, Singapore, 17 - 21 May 2010

The Colombo Plan Drug Advisory Programme (CPDAP), collaborated with the Central Narcotics Bureau (CNB), Singapore, to organise the first Regional Training for Drug Law Enforcement Officers in Singapore from 17 – 21 May 2010. Thirty one participants representing 19 Colombo Plan member countries, who were mid-level drug law enforcement officers, attended this training.

The training provided participants with a comprehensive approach to drug law enforcement ranging from legislation, precursor control, anti-money laundering, to financial investigation. The Singapore model and experience which had achieved success with its holistic and integrated approach, encompassed preventive drug education, rigorous enforcement, treatment, and rehabilitation and aftercare was shared. Participants had the opportunity to share information and discuss methods to strengthen regional cooperation in the fight against illicit drug trafficking across common borders.



*Mr. Ng Ser Song, Acting CND Director (seated 5th from left), Mr. Nguyen Cuu Duc, DAP Director (seated 4th from left) with other distinguished guests and participants*

### *In-country Training*

## 1st Afghan Youth Congress, Kabul, Afghanistan, 5 - 8 April 2010

The Colombo Plan brought together 91 Afghan youths from 32 provinces for the first time in a Youth Congress, from 5 - 8 April, 2010, in Kabul. Six international youth leaders from Bhutan, Pakistan and the Philippines were among the resource persons. The objectives of the AYC were to prevent drug abuse among Afghan youth through awareness building, empowering them with life skills and assisting them to devise action plans for preventive drug education among youth.



*Participants during a group activity*

Subsequently, 30 of them were selected for further leadership training, to enable them to lead other youths towards a drug-free Afghanistan. The “Youth Declaration” was issued at the end of the Congress stating their pledge to free the country from drug abuse, drug production and trafficking. It also requested the Afghan Government to adopt a youth policy that would provide creative alternatives for the positive development of the youth.

This Youth Congress was organised in collaboration with the Ministry of Counter Narcotics, and the Ministry of Information and Culture, Afghanistan, funded by the Bureau for International Narcotics and Law Enforcement Affairs, (INL), US Department of State.

### **Training Workshop on Family Skills, Counselling and Addiction, The Maldives, 4 - 15 October 2009**



*Participants deliberating a case study using a multi-disciplinary approach*

The Colombo Plan conducted a two-week training Workshop from 4 - 15 October 2009 in Male, the Republic of Maldives on “Family Skills, Counselling and Addiction” for 19 counsellors and para-counsellors. The objective of the training was to upgrade the competence and capacity of drug treatment practitioners to enable them to better perform their role. They were updated on the changing trends in the field of treatment and rehabilitation.

This initiative was jointly funded by the World Health Organisation and the Colombo Plan. The Workshop provided the much needed skills to the participants, of whom several only had two months of service. The workshop covered several aspects of the drug treatment and rehabilitation services, ranging from intake screening, involvement of family, client and family education, case management, and life skills training.



*Group Activity*

## Training for Treatment Practitioners, Brunei Darussalam, 25 January – 4 February 2010

Responding to the request made by the Narcotics Control Bureau, Brunei Darussalam, a 9-day in-country training programme for drug treatment and rehabilitation professionals was held in Bandar Seri Begawan from 25 January to 4 February 2010. The training programme was held at the Civil Service Institute and attended by 40 drug treatment and rehabilitation practitioners from primary treatment to aftercare counsellors.

The training module aimed at enhancing the knowledge and skills of the participants for the provision of an effective continuum of care and integration of life skills into the residential treatment and rehabilitation programme. A range of “helping strategies” was provided for use during the aftercare phase in order to enable these participants to tailor them to meet the need of individual clients. The Narcotics Control Bureau of Brunei Darussalam fully funded the training workshop with a budget of US\$ 25,000.



*A discussion during a training session*

## Training Workshop on the Development of a Comprehensive Preventive Drug Education for Schools, The Maldives, 11 - 15 April 2010

As committed during the Maldives Donors Conference in March 2010, the Colombo Plan conducted a 5-day Training Workshop on the Development of a Comprehensive Preventive Drug Education for Schools in Male from 11 - 15 April 2010. A total of 30 selected teachers participated in the training.

During the workshop, various concepts and strategies in preventive drug education in schools were highlighted, as well as the importance of the integration of life skills module in the school curriculum. There was also the need to manage the increasing drug incidents in schools.

The participants prepared an Action Plan which covered a preventive drug education policy, the integration of preventive drug education and life



*Group discussion on Self-esteem*



skills into the curriculum and co-curriculum and the involvement of parents in schools. A special session was conducted for the school principals, school board members, NGOs, government departments and parents to draw their attention to the need for random drug screenings in schools as a prevention activity.

## Training on Co-Occurring Disorders, The Maldives, 13 - 17 April 2010



*Dr. Freese and Dr. Sherry in session*

In view of the serious drug addiction in the Maldives, the Colombo Plan with the support from the Bureau for International Narcotics Law Enforcement Affairs (INL), US Department of State, and the Ministry of Health and Family, organised the first in-country training from 13 - 17 April 2010, in the Customs Training Centre in Male.

This initiative was attended by 37 addiction professionals and allied health workers from governmental agencies, non-governmental organisations as well as private agencies. INL supported this training by bringing in two eminent clinicians from the University of California, Los Angeles (UCLA), Dr. Thomas Freese and Dr. Sherry Ann Larkins, who are specialized in the field of addiction medicine and co-morbidity. Two trainers from ACCE also provided support to the programme.

The training aims to educate the addiction professionals on the basic pharmacology and pharmacokinetics of addiction; to enhance their capacity for screening of mental health disorders; to enable clinicians to implement treatment intervention strategies for co-occurring disorders, also referred to as dual diagnosis; and to develop a crisis intervention plan for co-occurring disorders in the Maldives.



*During a group activity*



**General Capacity Building**

**Regional Training on Project Management, Colombo, Sri Lanka, 11 - 15 January 2010**

The Colombo Plan organised the first Regional Training on Project Management, from 11 - 15 January 2010, in Colombo, Sri Lanka. The objectives of the training were to build capacity in project management among the participating member countries, including the Colombo Plan Project Coordinators from Afghanistan who were directly involved in the implementation of several important projects in drug demand reduction.

The lectures were not only on project management tools, feasibility studies, financial analysis, budgeting, time management and project evaluation, but also include communication skills, problem solving strategies and the consideration of other critical factors for a successful project implementation. Participants were put to work in groups to prepare presentations on given case studies.

There were 35 participants, including 27 from 11 member countries. Representatives from Brunei, Fiji, Indonesia, Islamic Republic of Iran, Maldives, Malaysia, Nepal, Pakistan, Philippines, and Sri Lanka were joined by several CPDAP officers from the Secretariat as well as from Afghanistan. All of them evaluated the training as having achieved its objectives and being useful for their current work.



*Interactive group session*



*H. E. Kathy Klugman, High Commissioner of Australia and High Commissioner of the Maldives, the Ambassadors of Islamic Republic of Iran, Indonesia and Thailand with participants and guests*

## Asian Centre for Certification and Education of Addiction Professionals (ACCE)

*The Colombo Plan with funding from the Bureau for International Narcotics and Law Enforcement Affairs, US Department of State (INL) and in collaboration with the National Association for Alcohol and Drug Abuse Counsellors (NAADAC), USA, one of the most recognised certification institutions relating to drug addiction in the United States of America, established the Asian Centre for Certification and Education of Addiction Professionals (ACCE) on 16 February 2009.*

The aim is to create a cadre of addiction professionals in the Asian region who are trained and certified according to their capabilities to provide quality services and care for recovering individuals and families. This would provide a formal indicator of the current knowledge, skills and competence of the individual counsellor at the national level of participating countries. Four credentials would be offered at the Basic Level, Level 1, 2 and Master Addiction Counsellor level.

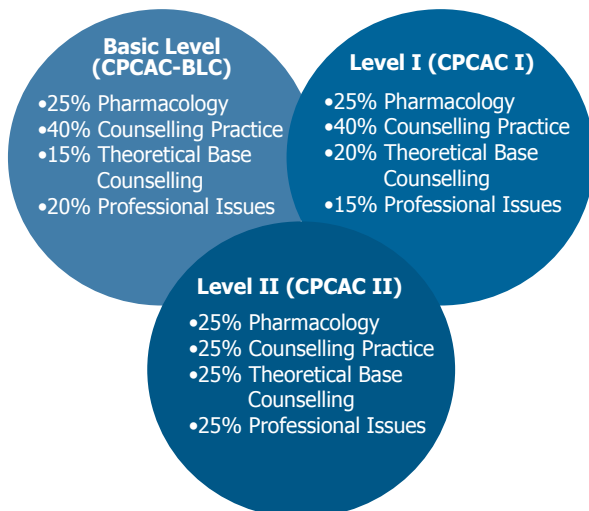
Eight countries, namely, Afghanistan, Bangladesh, Bhutan, Indonesia, Malaysia, Maldives, the Philippines and Thailand had confirmed their participation in the initiative. Another three countries, India, Korea, and Pakistan, were in the process of consideration. To advocate credentialing of addiction professionals, it has to be incorporated in national policies and would involve the formation of national certification commissions.

In a meeting with the Office of Narcotics Control Board, Thailand (ONCB) on 20 July 2009, it was agreed that ACCE would use the training facilities of the International Law Enforcement Academy (ILEA), Bangkok as its main training venue. The Secretary-General of ONCB also agreed to provide complimentary office space at the ONCB for ACCE which needed to be renovated.

### Levels of Credentials



### The Certification Examination Domains



### **3rd Planning Meeting of Resource Persons, Colombo, Sri Lanka, 19 - 23 April 2009**

A group of 15 resource persons from the Asian region met to develop the draft study guide manual from 19 - 23 April 2009 in Colombo, Sri Lanka. The four-day meeting discussed the contents, domains and examination questionnaires. They were also able to make the necessary reference to the latest development in the field of addiction studies.

### **Fourth Planning Meeting with NAADAC and Professional Testing Corporation (PTC), USA., Bangkok, Thailand, 17 – 19 July 2009**

The Fourth Planning Meeting was held in Bangkok, Thailand, with NAADAC and the Professional Testing Corporation (PTC), USA, to formulate and discuss the levels of credentials, curricula and examination questions on 17 - 19 July 2009. In view of the low qualifications of the existing staff working in the addiction field in the region, the Colombo Plan and NAADAC initiated and developed a new Basic Level Credential.

This Basic Level Credential will cater to the Afghan treatment practitioners and many recovering persons currently working in the field of addiction in other member countries who do not possess the appropriate qualifications. The percentage for each domain in the curriculum was also discussed to meet the overall passing score.

A total of 500 questions were reviewed in detail and adapted to suit the drug scenario and cultures of the region. New questions were also formulated. PTC would finalise the questions and select the questions according to the percentages predetermined in each domain.

The Colombo Plan would collaborate with other institutions or the national drug focal points in member countries to host the multisite examination centres in those participating countries. The multi-sites would provide the necessary prerequisites for candidates to take the examinations on-line. The Colombo Plan will work with local as well as foreign universities to ensure the feasibility of providing the on-site examination centres.



*The 4th Planning Meeting was attended by Mr. Thom Browne Jr, (INL), Ms. Shirley Beckett Mikell, (NAADAC), Dr. Sally Ann Henry, (PTC), Ms. Sara Lee, (AA), Dr. Shanti Raganathan (India), Dr. V.Thirumagal (India), Ms. Winona Arevalo (Philippines), Mr. Ibrahim Salim (ACCE), Mr. Fadilan A. Kayong (ACCE), and Mr. Tay Bian How (ACCE)*



## Client and Family Education Guidebook for Addiction Counsellors, Colombo, Sri Lanka, 11 - 15 August 2009

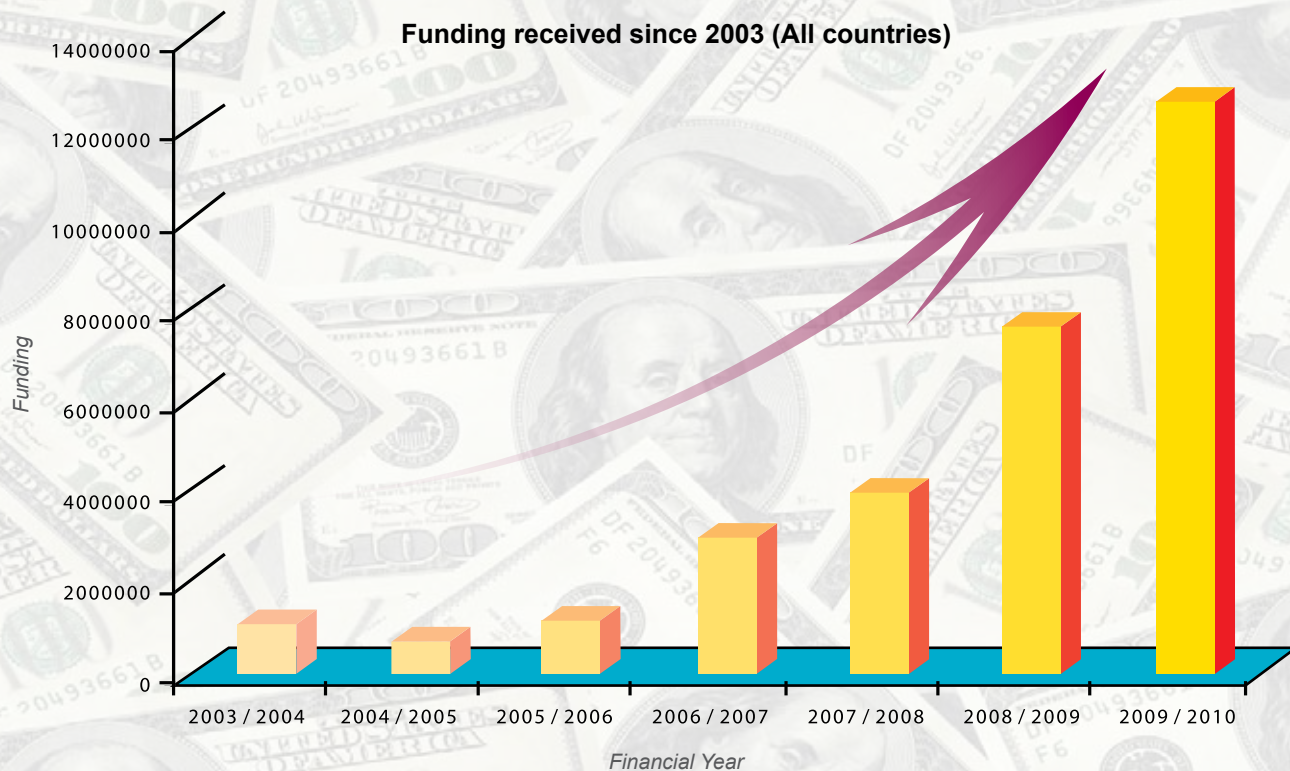


To address the scarcity of resource materials in the region, the Colombo Plan pool of trainers convened in Colombo, Sri Lanka from 11 to 15 August 2009 to draft the Client and Family Education Guidebook for addiction counsellors. This guidebook was tailored towards the cultures and requirements of Asian countries. This Guidebook was subsequently printed for distribution to assist member countries in their treatment programmes.

*The Colombo Plan DAP resource persons with the Secretary-General*

### Funding

In recognition of the benefits provided by the Colombo Plan DAP in the Asia-Pacific region, the Bureau for International Narcotics and Law Enforcement Affairs (INL), US Department of State continued to support its many activities. In addition, the CPDAP was also supported in the 2009 / 2010 financial year by 12 other member countries through their voluntary contributions. The total voluntary contribution increased 63.9% compared with the previous financial year.





## Director

Since 1 June 2009, the CPDAP Director's post has been held by Mr. Nguyen Cuu Duc from Vietnam. Mr. Duc was previously attached to the Standing Office on Drugs and Crime of Vietnam (SODC) as Deputy Head of International Cooperation and Project Management Department. He has 10 years of experience in the field of drug administration. He was also a Hubert H. Humphrey-Fulbright Scholar in 2006 / 2007 at the Virginia Commonwealth University, Richmond, USA, where he specialised in drug policy and criminal justice.



*Mr. Nguyen Cuu Duc*

## Acknowledgement

The Colombo Plan DAP, was very much encouraged by the increased funding from member countries, which enabled it to implement several new initiatives in efforts to fight the drug problem in the Asia-Pacific region. Hence, the CPDAP would like to acknowledge and express its deep appreciation to the Government of United States of America for its strong funding support, together with Australia, Brunei Darussalam, India, Indonesia, Korea, Malaysia, Maldives, Nepal, Pakistan, the Philippines, Singapore and Thailand.

The Colombo Plan DAP would also like to express its deepest appreciation to these member countries and collaborating partner organisations for their hosting and joint implementation of regional activities.

## Annex A

## Long-Term Projects of the Colombo Plan DAP in Financial Year 2009 / 2010

<b>No.</b>	<b>Programme</b>	<b>Duration</b>	<b>Country</b>	<b>Estimated No. of Beneficiaries</b>
1	Asian Centre for Certification and Education of Addiction Professionals	1 Year	Sri Lanka	
2	Regional Programme to Support Operations of Outreach and Drop in Centres	1 Year	Afghanistan, Pakistan and the Philippines	68,000
3	Pesantren-Based Prevention and Aftercare Programme (12 Pesantren-Based Centres)	1 Year	Indonesia	40,000
4	Counter Narcotics Public Information Campaign (CNPI)	1 Year	Afghanistan	Nation wide campaign
5	Transit Shelter for Women and Girls / Victims of Gender-Based Violence	1 Year	Afghanistan	80
6	Strengthening the Operation of Mosque-Based Prevention and Aftercare Programme	1 Year	Afghanistan	200,000
7	Implementation of School-Based Prevention Programme Development	1 Year	Afghanistan	
8	Assistance to Treatment Facilities for Drug Dependents in Afghanistan	2 Year	Afghanistan	5,850
9	Coordination and Support at Ministry of Counter Narcotics (MCN), Afghanistan	1 Year	Afghanistan	

## Annex B

## Short-Term Activities of the Colombo Plan DAP in Financial Year 2009 / 2010

No.	Programme	Duration & Venue	No. of Participants
1	Regional Training on Drug Abuse Prevention	13 - 24 July 2009, Bangkok, Thailand	26
2	4th Planning Meeting: Development of 4 Levels of Credentials	17 - 19 July 2009, Bangkok, Thailand	8
3	Expanded Afghanistan Treatment and Rehabilitation Meeting, Evaluation Meeting with Afghanistan Treatment Stakeholders and Programme Coordinators, Afghanistan Adolescent Treatment Centre Initiative Meeting	21 - 28 July 2009, Bangkok, Thailand	19
4	The 6th International Training Course on Precursor Chemical Control for Asian Narcotics Law Enforcement Officers	10 - 16 August 2009, Bangkok, Thailand	35
5	Development of the Hand book on Client and Family Education on Drug Treatment and Rehabilitation	11 - 15 August 2009, Colombo, Sri Lanka	9
6	The Colombo Plan Focal Points Desk Officers Meeting	12 - 13 August 2009, Colombo, Sri Lanka	15
7	10th Regional Training of Women Counselors on Family Therapy in Drug Treatment and Rehabilitation	14 - 18 September 2009, Chennai, India	23
8	Training Workshop on Family Skills, Counseling and Addiction	4 - 15 October 2009, Male, Maldives	19
9	7th Asian Youth Congress and Palawan Youth Congress	3 - 6 November 2009, Palawan, Philippines	519
10	4th Asian Recovery Symposium	8 - 12 November 2009, Kuala Lumpur, Malaysia	254
11	CNPI Review Meeting	18 - 20 November 2009, Colombo, Sri Lanka	5

<b>No.</b>	<b>Programme</b>	<b>Duration &amp; Venue</b>	<b>No. of Participants</b>
12	2nd Colombo Plan DAP National Focal Points Meeting	2 - 4 December 2009, Jakarta, Indonesia	51
13	Manual Development for Counter Narcotics Public Information (CNPI) Campaign in Afghanistan	17 - 21 December 2009, Colombo, Sri Lanka	7
14	Training Course on Project Management	11 - 15 January 2010, Colombo Sri Lanka	23
15	Training of Addiction Professional in Drug Treatment and Rehabilitation	25 January - 5 February 2010, Brunei Darussalam	35
16	Advanced Training for CNPI Public Information Officers	28 February - 4 March 2010, Kabul, Afghanistan	42
17	Training for Adolescent Treatment and Rehabilitation Practitioners	28 February - 4 March 2010, Kabul, Afghanistan	34
18	Development of Manual for Drug Prevention in Schools	1 - 3 March 2010, Kabul, Afghanistan	10
19	Transit Shelter Woman Counsellors Training Life Skills	1 - 3 March 2010, Kabul, Afghanistan	18
20	Review Meeting and Advanced Training on Drug Prevention and Aftercare for Mosque-based Programme Operators of Afghanistan	3 - 4 March 2010, Kabul, Afghanistan	26
21	Follow up Workshop for Master Trainers on Preventive Drug Education	29 March - 4 April 2010, Kabul, Afghanistan	18
22	Afghan Youth Congress on Drug Abuse Prevention	5 - 8 April 2010, Kabul, Afghanistan	93
23	Training of Trainers on Preventive Drug Education	11 - 15 April 2010, Male, Maldives	30



<b>No.</b>	<b>Programme</b>	<b>Duration &amp; Venue</b>	<b>No. of Participants</b>
24	Training on Co-occurring Disorder for Addiction Treatment Practitioners and other Allied Health Workers	13 - 17 April 2010, Male, Maldives	37
25	Regional Training on Drug Law Enforcement Officers in Collaboration with CNB, Singapore	17 - 21 May 2010, Singapore	31
26	Management Training for Treatment Stakeholders and Coordinators	26 May - 3 June 2010, Kabul, Afghanistan	28
27	Stakeholders Meeting for Afghanistan DDR Programmes	29 - 30 May 2010, Kabul, Afghanistan	43
28	Focus Group and Strategic Communication Training, CNPI	1 - 3 June 2010, Kabul, Afghanistan	56
<b>Total No. of Participants</b>			<b>1,514</b>



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# Chapter 8

## Accounts

### Introduction

***The Annual Report on the Accounts of the Colombo Plan Council and Secretariat covered the fiscal year from 1 July 2008 - 30 June 2009. The administrative costs of the Secretariat are met by the core budget, which is shared equally by the member countries. Hence, the unique feature is that the mandatory membership contribution is equal for all member governments. By keeping the overheads at a low level, the Secretariat has been able to maintain a modest mandatory contribution of US\$17,400 for the financial year 2008 / 2009. As a control measure, the actual expenses are well monitored on a monthly basis by the Secretariat to avoid deviating from the budget approved by the Council.***

The programme activities of the Colombo Plan are funded by voluntary contributions from member governments and other funding sources. In order to monitor the utilization of voluntary contributions effectively and efficiently, the programme divisions maintain separate bank accounts and financial records.

As stipulated in the Constitution of the Colombo Plan, all accounts of the Colombo Plan Secretariat and programme divisions are audited by the Auditor-General of Sri Lanka.

*Mandatory contribution of*

**US\$  
17,400**

*for the financial year 2008/09*





## Financial Review

### *Unpaid mandatory contributions*

Out of the 26 member countries, only 17 countries paid their mandatory membership fees within the financial year 2008 / 2009. These arrears placed undue pressure on the financial management of the Secretariat.

The unpaid balances for the Financial Years from 2005 / 2006 to 2008 / 2009 are summarised below:

<i>Financial Year</i>	<i>Total unpaid Balance (US\$)</i>	<i>% Unpaid</i>
2008 / 2009	138,783.00	32%
2007 / 2008	141,451.00	39%
2006 / 2007	174,000.00	50%
2005 / 2006	95,560.00	27%
2004 / 2005	55,678.00	16%

During the year under review, most of the unpaid contributions of the previous years were received resulting in an increase in the cash balance compared to the financial year 2007 / 2008. This was a direct result of the continuing efforts of the Secretariat to communicate with and persuade member governments to settle their unpaid contributions within the financial year.



### ***Fund for Community Development***

The Colombo Plan Council provides US\$ 10,000 each year for Community Development projects. The Secretariat provided the first grant of US\$ 5,000 to the Youth Development Fund of Bhutan in 2007 / 2008, to support the basic education of 10 disadvantaged youths for a period of four years. For 2008 / 2009, the Colombo Plan provided another US\$ 5,000 to support ten more students for four years, from 2009 - 2012. The recipients were selected based on the agreed criteria between the Government of Bhutan and the Colombo Plan. Priority was given to those students 14 - 17 years old who were from single parent or poor farmer families and those with a large number of children.

Another US\$ 200.00 was contributed to the Colombo Plan International Society (CPIS), the Sri Lankan alumni society, in support of their Anti-drug day activities. The remaining balance of US\$ 4,800 was contributed to Sarvodaya Suwasetha Seva Society, Sri Lanka to support its centre for abandoned children and female victims of abuse and violence.

### ***Gain in Foreign Exchange***

As the rupee depreciated by 7.25% against the US Dollar compared with the previous year, there was a foreign exchange gain of US\$ 93,832.

### ***Financial Audit***

As stipulated in the Constitution of the Colombo Plan, the accounts of the Colombo Plan Council and Secretariat for the Financial Year 2008/09 were audited by the Auditor General of Sri Lanka. The audited Financial Statement of the Colombo Plan Council and Secretariat for the year under review is shown from pages 98 to 104. In addition, the Employees Provident Fund, Employee Gratuity Fund and Financial Statements of different programmes were also audited.

## Report of The Auditor-General

The audit of financial statements of the Colombo Plan Council and Secretariat for the Co-operative, Economic and Social Development in Asia and Pacific for the year ended 30 June 2009 was carried out under my direction in pursuance of provisions in Rule No. 10 of the Rules and Regulations of the Colombo Plan Council and the Colombo Plan Secretariat.

### Scope of the Audit

*Audit opinion, comments and findings in this report are based on a review of the financial statements presented to audit and substantive tests of samples of transactions. The scope and extent of such review and tests were such as to enable as wide an audit coverage as possible within the limitations of staff, other resources and time available to me. The audit was carried out in accordance with Sri Lanka Auditing Standards to obtain reasonable assurance as to whether the financial statements are free of material misstatements. The audit included examination of evidence supporting the amounts and disclosures in financial statements and assessments of accounting principles and significant estimates made by the management in the preparation of financial statements as well as evaluating their overall presentation. I have obtained sufficient information and explanations which to the best of my knowledge and belief were necessary for the purpose of the audit. I therefore, believe that my audit provides a reasonable basis for my opinion.*

### Opinion

So far as appears from my examination and to the best of my information and according to the explanations given to me, I am of opinion that the Colombo Plan Council and Secretariat had maintain proper accounting records for the year ended 30 June 2009 and the financial statements which are in agreement

with said books have been prepared and presented in accordance with the Sri Lanka Accounting Standards and give a true and fair view of the state of affairs of the Colombo Plan Council and Secretariat as at 30 June 2009 and the financial results and cash flow for the year then ended.

Sgd. S Swarnajothi  
Auditor General of Sri Lanka,  
Auditor General's Department  
Colombo 7  
12 May 2010



## The Colombo Plan Council & Secretariat Balance Sheet

As at 30 June 2009

(With Comparative Figures Of Previous Year)

ASSETS	2008 / 2009 Rs.	2007 / 2008 Rs.
<b>Fixed Assets</b>	2,279,734.31	1,313,993.70
<b>Current Assets</b>		
Deposits	172,202.00	172,202.00
Stock of Stationery	147,595.00	67,194.50
Contributions Outstanding	22,563,346.75	21,348,825.11
Prepaid Expenses	245,936.74	2,311,893.20
Advance payments	60,400.10	420,000.00
Accounts Receivables	204,045.54	704,634.37
Balance in Stamp Franker	14,234.00	17,269.22
Retirement Fund-Saving Account	120,291.13	114,151.91
Cash at Bank	163,583,312.35	95,897,078.57
Petty Cash	30,000.00	30,000.00
<b>Total Current Assets</b>	<u>187,141,363.61</u>	<u>121,083,248.88</u>
<b>TOTAL ASSETS</b>	<u><b>189,421,097.92</b></u>	<u><b>122,397,242.58</b></u>
<b>FUNDS AND LIABILITIES</b>		
Accumulated Fund	184,982,426.60	119,814,057.97
Reserves	500,000.00	500,000.00
Donations	-	27,470.27
<b>Current Liabilities</b>		
Contribution Received in Advance	214,075.00	-
Accounts Payable	3,604,305.19	1,941,562.43
Retirement Fund	120,291.13	114,151.91
<b>TOTAL FUNDS AND LIABILITIES</b>	<u><b>189,421,097.92</b></u>	<u><b>122,397,242.58</b></u>
<i>Rate of Exchange - US \$ 1 &gt;</i>	114.25	107.00



## The Colombo Plan Council & Secretariat Income and Expenditure Statement

For The Year Ended 30 June 2009

	Notes	2008 / 2009 Rs.	2007 / 2008 Rs.
<b>INCOME</b>			
<b>Mandatory Contributions</b>			
Received from Member Governments	1	32,996,166.46	24,409,450.32
Receivables from Member Governments	2	15,855,957.75	13,583,728.11
Interests Income	3	5,162,605.48	2,614,935.23
Administrative Charges	4	43,839,244.75	31,352,606.10
Gain / Loss on Foreign Exchange	5	10,720,316.43	(2,880,947.40)
Other Receipts		354,244.00	1,800.00
Amortisation of Grants	6	27,386.00	924,073.25
		<b>108,955,920.87</b>	<b>70,005,645.61</b>
<b>EXPENDITURE</b>			
<b>Colombo Plan Council</b>			
Working expenditure	7	3,262,387.37	208,183.20
<b>Colombo Plan Secretariat</b>			
Salaries and Allowances	8	21,540,176.00	23,095,246.94
Subsistence, Travel, and Transport	9	1,076,506.98	1,424,440.25
Maintenance of Secretariat	10	376,109.55	291,058.75
Production of Publication		2,433,364.00	452,300.00
Rent & Rates	11	4,511,240.00	3,467,620.54
Office Expenditure	12	8,286,387.36	8,530,838.39
Community Development		1,149,650.00	1,071,500.00
Programme Activities		5,967,597.75	-
		<b>48,603,419.01</b>	<b>38,541,188.07</b>
<b>(Deficit) / Surplus for the year</b>		<b>60,352,501.86</b>	<b>31,464,457.54</b>
<i>Rate of Exchange - US \$ 1 &gt;</i>		<i>114.25</i>	<i>107.00</i>

## The Colombo Plan Secretariat Notes to the Accounts

As at 30 June 2009

NOTE		2008 / 2009 Rs.	2007 / 2008 Rs.
1	<b>Received from Member Government</b>		
	Afghanistan	-	1,551,500.00
	Australia	1,930,567.50	-
	Bangladesh	1,987,950.00	-
	Bhutan	1,864,669.50	1,606,170.00
	Brunei	183,117.00	-
	Fiji	149,808.75	-
	India	1,974,048.75	1,609,500.00
	Indonesia	1,867,890.00	-
	Iran	1,969,107.33	1,551,500.00
	Japan	1,987,950.00	-
	Korea	1,868,760.00	1,566,000.00
	Lao PDR	1,961,286.25	1,631,250.00
	Malaysia	1,903,560.00	1,653,000.00
	Maldives	-	1,619,536.88
	New Zealand	1,867,954.50	1,631,250.00
	Pakistan	1,929,735.00	1,607,835.00
	Philippines	1,763,125.00	220,327.98
	Philippines	215,650.00	159,965.46
	PNG	-	1,556,575.00
	Singapore	1,903,560.00	1,630,687.50
	Thailand	1,868,760.00	1,631,250.00
	USA	1,885,125.00	1,556,575.00
	Vietnam	1,867,095.30	1,620,375.00
		<b>32,949,719.88</b>	<b>24,403,297.82</b>
	Bank Charges	<b>46,446.58</b>	<b>6,152.50</b>
	Total Contribution	<b>32,996,166.46</b>	<b>24,409,450.32</b>

NOTE		2008 / 2009 Rs.	2007 / 2008 Rs.
<b>2</b>	<b>Receivables from Member Government</b>		
	Afghanistan	1,987,950.00	-
	Australia	-	1,551,500.00
	Fiji	1,837,482.75	1,551,500.00
	Indonesia	-	1,551,500.00
	Japan	-	1,551,500.00
	Maldives	1,987,950.00	-
	Mongolia	1,987,950.00	1,551,500.00
	Myanmar	1,987,950.00	1,551,500.00
	Nepal	1,987,950.00	1,551,500.00
	Philippines	-	1,171,728.11
	PNG	1,987,950.00	-
	Sri Lanka	1,987,950.00	1,551,500.00
	USA	102,825.00	-
	Total	<b>15,855,957.75</b>	<b>13,583,728.11</b>
<b>3</b>	<b>Interest Income</b>		
	Interest received for Rupee Fixed Deposits	77,820.63	84,093.03
	Interest received for US\$ Fixed Deposits	3,560,361.78	548,177.62
	Interest on US\$ Savings A/c	1,524,423.07	1,982,664.58
	Total	<b>5,162,605.48</b>	<b>2,614,935.23</b>
<b>4</b>	<b>Administrative Fund</b>		
	Admin charges on DAP USA Contribution	24,420,333.00	31,352,606.10
	Admin charges on DAP Afghan Contribution	19,418,911.75	-
	Total	<b>43,839,244.75</b>	<b>31,352,606.10</b>

NOTE		2008 / 2009 Rs.	2007 / 2008 Rs.
<b>5</b>	<b>Gain/Loss on Foreign Exchange</b>		
	Exchange gain/loss on previous years Contribution	697,421.72	(436,316.59)
	Exchange gain/loss on Contribution outstanding on previous years	836,316.50	(544,643.00)
	Exchange gain on closing balance of US \$ Cash at Bank	2,961,405.76	(2,244,283.60)
	Exchange gain on US \$ Fixed Deposits	5,803,029.25	(37,500.00)
	Exchange Gain on Withdrawal of FDs	422,143.20	-
	Exchange gain on Payable Balances	-	80,320.81
	Exchange gain on Doubtful Debtors	-	301,474.98
	<b>Total exchange Gain/Loss for the year</b>	<b>10,720,316.43</b>	<b>(2,880,947.40)</b>
	<b>6</b>	<b>Amortisation of Grants</b>	
Balance at the beginning of the year		27,470.27	951,543.52
Balance at the end of the year		84.27	27,470.27
<b>Amortisation for the year</b>		<b>27,386.00</b>	<b>924,073.25</b>
<b>7</b>	<b>Working expenditure</b>		
	40th CCM Expenditure	2,184,312.37	-
	Council Sessions	125,744.00	123,610.20
	Travel Expenses	-	-
	Representation / Council Entertainment	952,331.00	84,573.00
	<b>Total</b>	<b>3,262,387.37</b>	<b>208,183.20</b>



NOTE		2008 / 2009 Rs.	2007 / 2008 Rs.
<b>8</b>	<b>Salaries and allowances</b>		
	Educational Grant	-	-
	Human Resources Development	519,303.15	5,000.00
	Gratuity	-	143,576.22
	Leave Encashment	814,010.18	4,301,973.01
	Medical Expenses : Director (DAP)	63,202.00	37,866.00
	Medical Expenses : Local Staff	313,546.35	345,606.00
	Overtime & Allowances	640,280.75	580,172.90
	Provident Fund 15%	441,926.75	719,667.00
	Rent - SG & Directors	5,034,714.43	3,245,593.24
	Salaries & Wages - Int. Officers	8,043,105.25	7,091,164.99
	Salaries & Wages : Local	5,670,087.14	6,624,627.58
	<b>Total</b>	<b>21,540,176.00</b>	<b>23,095,246.94</b>
<b>9</b>	<b>Subsistence, Travel, and Transport</b>		
	Passage & Transfer cost	-	341,257.71
	Insurance Officers and others	5,644.69	18,545.66
	Sub. & Travel & Transport	-	558,592.52
	Travel	1,070,862.29	506,044.36
	<b>Total</b>	<b>1,076,506.98</b>	<b>1,424,440.25</b>
<b>10</b>	<b>Maintenance of Secretariat</b>		
	Maintenance : Secretariat	376,109.55	291,058.75
	<b>Total</b>	<b>376,109.55</b>	<b>291,058.75</b>

NOTE		2008 / 2009 Rs.	2007 / 2008 Rs.
11	<b>Rent &amp; Rates</b>		
	Rates	224,070.00	299,760.00
	Rent : Secretariat	4,287,170.00	3,167,860.54
	<b>Total exchange Gain/Loss for the year</b>	<b>4,511,240.00</b>	<b>3,467,620.54</b>
12	<b>Office expenditure</b>		
	Electricity	1,160,334.98	938,677.51
	Internet & Email	1,143,731.51	608,679.00
	Telephone / Telex / Fax	705,974.65	498,743.23
	Secretariat Transport/Fuel	513,105.00	564,788.40
	Library expenses	89,800.00	64,750.00
	Computer Expenses	647,730.25	262,769.58
	Water	119,486.82	102,897.62
	Printing of Stationery	636,113.50	753,603.50
	Postage/Courier	589,485.35	620,266.80
	Insurance - Motor Vehicles & Office Equipment	263,332.13	64,516.00
	Vehicle repairs	231,745.44	212,705.61
	Bank Charges / Commission	151,605.60	144,321.24
	Advertisement Expenses	38,014.00	41,342.00
	Newspapers / Periodicals	49,535.83	87,854.54
	Audit fee	30,000.00	30,000.00
	Uniforms for Minor Staff	36,170.00	24,720.00
	Staff Welfare	228,394.00	677,404.89
	Depreciation	1,090,041.70	2,659,516.43
	Photograph Expenses	0.00	5,000.00
	Tea / Coffee Expenses	74,298.00	24,966.00
	Representation/Entertainment	289,120.20	-
	Toiletries /Sundries	198,368.40	143,316.04
<b>Total</b>	<b>8,286,387.36</b>	<b>8,530,838.39</b>	

# Chapter 9

## Budget

The Colombo Plan Council and Secretariat Approved Budget For The Biennium 2009 / 2010 and 2010 / 2011 .....	107
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# Chapter 9

## Budget

***In accordance to the provision under Article 1, Chapter VIII of the Constitution of the Colombo Plan, the Secretary-General has to submit for consideration and approval by the Council a budget showing estimated expenditure for a period covering the two financial years but contributions by member governments shall be made on an annual basis.***

***The budget for the Council and the Secretariat is drawn up biennially and the biennium budget for the financial years 2009 / 2010 and 2010 / 2011 which were approved by the Council on 21 May 2009, maintained the member contribution at US\$ 17,400 for each year of the biennium.***

The guiding principles in the formulation of the budget were transparency, accountability, and rationalisation of expenditure. Each budgeted expenditure was carefully evaluated before inclusion in the budget.

It had been observed by the Secretariat that while the Council approves the volume of annual contributions, the inflow of revenue had not been regularized due to late payments by member governments. The delayed payment or the non-payment of mandatory contribution placed undue strain on the budget and affects the operations of the organisation. Therefore, it is very important that payment of the mandatory annual contributions of member governments be made on time.

The proposed budget approved by the Council for the biennium 2009 / 2010 and 2010 / 2011 is

US\$ 419,351 and US\$ 401,448, respectively. Thus, for the financial year 2010 / 2011, there will be a 4.2% reduction in the budget, presumably with no adverse effect on the level of programmes activities. The approved biennium budget is given in **Table 1**.





## The Colombo Plan Council and Secretariat Approved Budget

For The Biennium 2009 / 2010 and 2010 / 2011

	Approved Budget 2009 / 2010 (Rs)	Approved Budget 2010 / 2011 (Rs)	Total for the Biennium (Rs)
<b>PROJECTED INCOME</b>			
Mandatory Contribution	49,351,620	49,351,620	98,703,240
Interest on Fixed Deposits	3,842,000	3,842,000	7,684,000
Administrative Income (6%)	31,527,000	-	31,527,000
Total Income in Rupees	<b>84,720,620</b>	<b>53,193,620</b>	<b>137,914,240</b>
Total Income US\$ Equivalent	<b>\$ 749,740</b>	<b>\$ 466,611</b>	<b>\$ 1,216,351</b>
<b>EXPENDITURE</b>			
<b>The Colombo Plan Council</b>			
Council Sessions	398,000	398,000	796,000
Representation	875,000	875,000	1,750,000
Travel	-	355,000	355,000
Advisory Committee-2009	320,000	320,000	640,000
CCM Expenditure	-	1,000,000	1,000,000
	<b>1,593,000</b>	<b>2,948,000</b>	<b>4,541,000</b>
<b>The Colombo Plan Secretariat</b>			
<b>Salaries &amp; Allowances - International Officers :</b>			
Salaries	9,128,592	10,130,314	19,258,906
Educational Allowance	565,000	570,000	1,135,000
Rent Allowance	5,186,700	5,232,600	10,419,300
Medical Expenses Allowance	120,000	120,000	240,000
	<b>15,000,292</b>	<b>16,052,914</b>	<b>31,053,206</b>

**Locally Recruited Officers & Staff**

Salaries of Officers and Staff	6,890,226	7,579,249	14,469,475
Accumulated Leave Pay	200,000	250,000	450,000
Overtime & Allowances	408,000	504,000	912,000
Medical Allowances	600,000	600,000	1,200,000
Provident Fund	774,491	851,940	1,626,431
Gratuity Fund	200,000	250,000	450,000
	<b>9,072,717</b>	<b>10,035,189</b>	<b>19,107,906</b>

**Subsistence, Travel and Transport**

Passage & Transfer Costs	150,000	150,000	300,000
Overseas Travel & Insurance	810,000	810,000	1,620,000
	<b>960,000</b>	<b>960,000</b>	<b>1,920,000</b>

**Maintenance of Building, including acquisition  
of and repair of Furniture and Equipment**

Maintenance and repair - Office	445,000	445,000	890,000
Acquisition of F & E - Office	2,480,000	865,000	3,345,000
	<b>2,925,000</b>	<b>1,310,000</b>	<b>4,235,000</b>

<b>Production of Publication</b>	<b>4,442,514</b>	<b>1,115,000</b>	<b>5,557,514</b>
<b>Rent</b>	<b>3,676,650</b>	<b>3,600,000</b>	<b>7,276,650</b>

**Office Expenses**

Electricity	1,440,000	1,500,000	2,940,000
E-Mail / Internet	1,470,000	1,470,000	2,940,000
Telephone, Fax	780,000	780,000	1,560,000
Human Resource Development	500,000	500,000	1,000,000
Transport	495,000	495,000	990,000
Library	475,500	488,000	963,500
Computer expenses	265,000	265,000	530,000
Water	180,000	200,000	380,000
Consultancy fees	100,000	100,000	200,000
Printing & Stationery	605,000	605,000	1,210,000

Postage / Courier	305,000	305,000	610,000
Insurance ,Vehicles and Others	305,000	305,000	610,000
Vehicle repairs	205,000	115,000	320,000
Security	480,000	480,000	960,000
Photocopier	120,000	120,000	240,000
Bank Charges / Commission	150,000	150,000	300,000
Advertisement	60,000	60,000	120,000
Newspapers, Periodicals	65,000	65,000	130,000
Audit Fees	30,000	30,000	60,000
Uniform for Staff	65,000	65,000	130,000
Welfare	271,000	271,000	542,000
Compliments	100,000	100,000	200,000
Photographs	25,000	25,000	50,000
Sundries	95,000	110,000	205,000
	<b>8,586,500</b>	<b>8,604,000</b>	<b>17,190,500</b>
Community Development	<b>1,130,000</b>	<b>1,140,000</b>	<b>2,270,000</b>
Total Expenditure in Rupees	<b>47,386,673</b>	<b>45,765,102</b>	<b>93,151,775</b>
Total Expenditure US \$ Equivalent	<b>\$ 419,351</b>	<b>\$ 401,448</b>	<b>\$ 820,799</b>
<i>Rate of Exchange US\$ 1 = Rs.</i>	<i>113</i>	<i>114</i>	

# The Colombo Plan Secretariat Management Team



*Seated: Dato' Patricia Yoon-Moi Chia, Secretary-General  
Standing at row (from left): Mr. Mohd. Sazali bin Mohd. Zin, Director (PPSD), Mr. Nguyen Cuu Duc, Director (DAP), Mr. Muhamad Ghopran bin Yeop Hamzah, Director (PPA / Env), Mr. Rudy Kurniady (Special Officer)*





